



**MEMORANDUM**  
**COMMUNITY DEVELOPMENT RESOURCE AGENCY**  
**COMMUNITY DEVELOPMENT SERVICES DIVISION**  
County of Placer

**TO:** Honorable Board of Supervisors **DATE:** June 28, 2022  
**FROM:** David Kwong, Agency Director  
**BY:** Shawna Purvines, Deputy Director, and Devin McNally, Associate Planner  
**SUBJECT:** Proposed Revisions to the Workforce Housing Preservation Program

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**ACTIONS REQUESTED**

1. Receive a Presentation on proposed revisions to the Workforce Housing Preservation Program Guidelines, related to the East Placer program,
2. Adopt a resolution adopting revised Workforce Housing Preservation Program Guidelines.

**BACKGROUND**

On February 16, 2021, the Board approved the creation of the Workforce Housing Preservation Program (Program). On [May 24, 2022](#), staff presented proposed Program Guideline revisions to the Board based on feedback from the community and results of the program after almost one year of implementation. The goal of the revisions is to enable more of the local workforce to participate in and benefit from the Program. The Board provided direction to staff on proposed revisions to the Program. Based on this information, staff have included several revisions to the East Placer Program, as shown in Attachment A. The following changes have been included:

- Removed 245% area median income requirements,
- Removed provision that individuals could not have owned a home in the last 12 months,
- Allowed full-time equivalency alternative with employer verification,
- Set a new interest rate penalty of 10% (up from 3%) for participants who violate the deed restriction
- Removed the 20-mile limit in the East Placer Program.

Staff also made non-substantive formatting changes and revisions to conform with current practices. These changes include:

- Specifying that applications are done online
- Specifying the County Housing Funding Committee (also known as the Loan Review Committee) as the approval body for loans.
- Clarifying noticing and resale requirements to ensure that the County is aware of pending sales and buyers are aware of the obligations of the deed restriction.
- Specifying that a non-occupant co-borrower is allowed.
- Clarifying that individuals who work as a local representative or service provider for a company headquartered outside of East Placer (e.g., a sales representative or a property manager) are eligible for the program.

Staff will continue to work on the employer financial contributions and cash offer proposals and will bring those proposed revisions back at a subsequent date.

**ENVIRONMENTAL IMPACT**

The requested action does not constitute a project under the California Environmental Quality Act because it does not involve any commitment to any specific project which may result in a potentially significant physical impact on the environment. In addition, the requested action falls under the “common sense exemption” because it can be seen with certainty that there is no possibility that the requested action may have a significant effect on the environment.

**FISCAL IMPACT**

There is no impact on the County General Fund at this time.

**ATTACHMENTS**

Attachment A: Resolution

Exhibit 1: Workforce Housing Preservation Program Description and Guidelines – June 2022

Attachment B: [May 24, 2022 Board of Supervisors Staff Report](#)

# ATTACHMENT A

## Before the Board of Supervisors County of Placer, State of California

In the matter of:

**A RESOLUTION ADOPTING THE WORKFORCE HOUSING  
PRESERVATION PROGRAM GUIDELINES**

Resolution No.: \_\_\_\_\_

The following Resolution was duly passed by the Board of Supervisors of the County of Placer at a regular meeting held on, \_\_\_\_\_ by the following vote:

Ayes:

Noes:

Absent:

Signed and approved by me after its passage.

\_\_\_\_\_  
Chair, Board of Supervisors

Attest:

\_\_\_\_\_  
Clerk of said Board

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WHEREAS, Placer County's General Plan Housing Element sets forth goals to encourage construction and maintenance of safe, decent, and sound affordable housing in the County; and

WHEREAS, Placer County's General Plan Housing Element sets forth goals to promote housing opportunities that meet the specific needs of residents and workers in the Tahoe Basin; and

WHEREAS, Placer County's General Plan Housing Element includes policies to facilitate expanded housing opportunities that are affordable to the workforce of Placer County; and

WHEREAS, the Workforce Housing Preservation Program Guidelines set forth an incentive program to preserve housing for the local workforce; and

WHEREAS, the Board adopted the Workforce Housing Preservation Program Guidelines on February 16, 2021; and

WHEREAS, twenty-four (24) applicants have been qualified for the Workforce Housing Preservation Program, and as of June 1, 2022, no homes had been deed restricted through the program; and

WHEREAS, the Board has found that the Program requires modifications to ensure more of the local workforce can be eligible for the Program to achieve the Board's goals of deed restricting enough units to create a secondary market of local worker housing; and

WHEREAS, the Board finds the revised Workforce Housing Preservation Program Guidelines attached as Exhibit 1 will better serve to preserve existing housing for the benefit of the County's workforce; and

WHEREAS, the Board further finds that the revised Workforce Housing Preservation Program Guidelines are consistent with the provisions of the General Plan and in compliance with applicable requirements of State and Federal law; and

WHEREAS, the County will continue to determine program eligibility, approve applications, and perform actions related to the program (collectively, program administration) as well as execute a standard agreement, any amendments thereto, and any and all other documents or instruments necessary or required by the Workforce Housing Preservation Program (collectively, the required documents); and

WHEREAS, the County authorizes the Community Development Resource Agency Director, or designee(s), to conduct, in the name of the County, program administration and execute the required documents, and effectuate minor modifications to the guidelines and related documents as needed; and

NOW, THEREFORE, BE IT RESOLVED, that the proposed Workforce Housing Preservation Program Guidelines, as set forth in Exhibit 1, attached hereto and incorporated herein by reference, are hereby adopted.

BE IT FURTHER RESOLVED that this Resolution shall take force and become effective immediately.

#### EXHIBITS

Exhibit 1: Program Description and Guidelines

# **Workforce Housing Preservation Program**

## **Program Description and Guidelines June 2022**

## I. PROGRAM DESCRIPTION

### Introduction

In 2017, the Placer County Board of Supervisors approved a series of tasks that comprise the County's Housing Work Plan. This work plan is aimed at identifying ways the County can improve local controls to address the housing crisis and state requirements. The work plan approaches the problem by targeting four main focus areas:

- Creating more incentives to build affordable and workforce housing
- Changing regulations to make building easier
- Advocating for state and federal assistance
- Furthering partnerships for meeting regional housing needs.

As one of many tools to facilitate housing, on March 10, 2020, the Placer County Board of Supervisors directed staff to implement a workforce housing deed restriction Program. The Workforce Housing Preservation Program is designed to help implement the County's Housing Work Plan by preserving and utilizing existing single family and multifamily housing stock as one means of supporting the county's permanent local resident workforce.

The Workforce Housing Preservation Program (WHPP) facilitates the purchase of residential deed restrictions in the unincorporated area of the County. The deed restrictions limit the occupancy of the home to the local resident workforce. Due to unique housing differences in the East Placer region, the Program includes an additional component specific to the eastern region, as described below in the Program Overview.

### Program Overview

The WHPP is an incentive-based Program to create housing deed-restricted for the local resident workforce. The Program would be available at the point of sale or construction of a single family or multifamily unit. Consistent with the State of California's legal framework for deed-restricted affordable housing, the WHPP implements a 55-year deed restriction on the property that automatically renews with each point of sale or conveyance. In return for payment, the deed restriction is legally recorded, appears on the property title and is passed to future owners for a renewed 55-year term. The Program is broken out into two components: (1) the Countywide Program and (2) East Placer Program.

The Countywide Program is designed to provide developers with the ability to facilitate home ownership for low- to moderate-income households that are part of the local resident workforce. Developers can buy a deed restriction on a home to satisfy their affordable or employee housing mitigation requirement through this program. The County does not subsidize developer obligations. However, developers can work with the County to purchase deed restrictions that support the local resident workforce population consistent with the County's Program parameters.

The East Placer Program may be implemented anytime funds are available and is designed to preserve regional housing stock for the local resident workforce in the East Placer region. This component is initially available for only new residential construction, and conversions of non-residential to residential purchases. The Workforce Housing Preservation Program will be monitored on an annual basis to determine effectiveness. Based on the Program's success, the Program may be extended or refined with Board approval.

Program Guidelines and participant criteria are described below.

## II. PROGRAM GUIDELINES

### A. Definitions

1. "Approving Agent" is the Board of Supervisors for Placer County or its designee
2. "Board" means the Board of Supervisors of Placer County
3. "Date of Implementation" is the date the Program opened to the public
4. "Deed Documents" means the documents necessary to enter into a deed restriction agreement, which may include, but are not limited to, a Deed Restriction, Subordination Agreement, Deed Restriction Agreement, Non-Monetary Note, and Non-Monetary Deed of Trust
5. "Deed Restriction Disbursement" is the value of the deed restriction grant paid by the Program Administrator to the Program Participant
6. "Developers" means a developer who has constructed a housing unit within Placer County for the Countywide Program or within the Tahoe Truckee Unified School District geographical boundary for the East Placer Program
7. "Fair Market Value" means the value of the Property as determined by the appraiser
8. "Occupant" applies to all occupants in the Property
9. "Occupancy Criteria" means at least one occupant shall work 30 or more hours per week, or meet fulltime employment equivalency (as demonstrated through an employer verification or yearly revenue for self-employed individuals), at location within Placer County for Countywide Program or within the Tahoe Truckee Unified School District geographical boundary for East Placer Program
10. "Potential Avalanche Hazard Area" means a location that is in a potential avalanche path as defined by a County planning document
11. "Program" or "WHPP" means the Workforce Housing Preservation Program
12. "Program Administrator" is the administrative group or agent designated by the Placer County Board of Supervisors who oversees the qualification, processing, and operation of the Program
13. "Program Participant" is the applicant to the Program who is buying or constructing a residential property
14. "Property" is the property on record receiving the deed restriction

### B. Countywide Program

1. Eligibility Criteria for Occupants and/or Program Participant
  - a. Local Worker Buyers and/or Occupants:
    - i. Gross annual household income of Occupants must be equal to or less than 120 percent (120%) of Placer County's median income, adjusted for household size as set forth by the California Department of Housing and Community Development.
    - ii. Occupant household must have at least one member who is currently employed 30 or more hours per week, or who meets fulltime employment equivalency with employer verification, at an employment site in Placer County.
    - iii. Occupant household must have at least one member whose work site is less than or equal to 20 driving miles from the Property. However, a twenty percent (20%) variance may be granted by the Program Administrator.

2. Property
  - a. The Program Administrator will determine eligible homes for participation in this Program based on sale price and what is considered affordable for a household meeting 120% area median income limits.
  - b. The Property shall be located in unincorporated Placer County.
  - c. The Property shall not be located in a Potential Avalanche Hazard Area.
3. Conditions
  - a. The Program Participant shall be required to make all repairs and replacements necessary to keep the home in good condition and repair.
  - b. The Program Participant shall comply with all applicable laws, rules, ordinances, orders, and regulations of all federal, state, county, municipal, and other governmental agencies and bodies having or claiming jurisdiction and all their respective departments, bureaus, and officials. The Property shall pass a homebuyer's inspection/and or final building permit inspection prior to the completion of a disbursement.
  - c. Program Participant shall consent to recordation of Deed Documents and a lien against the Property in the amount of the funds disbursed plus a reasonable estimation of interest and fees.
  - d. Program Participants may not rent the Property on a short-term basis.
  - e. Program Participants may rent the Property to a qualified Occupant who meets local employment and income criteria described in Section B.1.

### **C. East Placer Program**

1. Eligibility Criteria for Program Participants
  - a. Local Worker Buyers and Occupants:
    - i. A household must have at least one member who is currently employed 30 or more hours per week, or who meets fulltime employment equivalency with employer verification, at an employment site within the Tahoe Truckee Unified School District geographical boundary or whose employer office is located outside of the Tahoe Truckee Unified School District Boundary but who physically lives in the East Placer County Boundaries and whose job serves the community within (e.g. a company representative permanently stationed in the TTUSD).
2. Property
  - a. The Property shall be located in unincorporated Placer County within the Tahoe Truckee Unified School District geographical boundary.
  - b. The Property shall not be located in a Potential Avalanche Hazard Area.
3. Conditions
  - a. The Program Participant shall be required to make all repairs and replacements necessary to keep the home in good condition and repair.
  - b. The Program Participant shall comply with all applicable laws, rules, ordinances, orders, and regulations of all federal, state, county, municipal, and other governmental agencies and bodies having or claiming jurisdiction and all their respective departments, bureaus, and officials. The Property shall pass a homebuyers inspection/and or final building permit inspection prior to the completion of a disbursement.
  - c. Program Participant shall consent to recordation of Deed Documents and a lien against the Property in the amount of the funds disbursed plus a reasonable estimation of interest and fees.

- d. Program Participants may rent the Property on a short-term basis for no more than 30 days each calendar year.
- e. Program Participants may rent the Property to a qualified Occupant who meets local employment criteria described in Section C.1.
- f. Program Participants must meet the requirements of Section C.2 for at least seven years after initial Program participation before retiring.

#### **D. Determining the Deed Restriction Value**

1. The County will use the following methods to determine the deed restriction value, based off the fair value of the Property:
  - a. County Assessor recent sale price (within last three months, if possible) information for similar properties
  - b. Appraisal, paid by Program Participant, completed by a certified Member Appraisal Institute (MAI) or other qualified real estate appraiser approved in advance by the County
  - c. Program Participant and the County may establish the Fair Market Value of the Property by mutual agreement in lieu of an appraisal
2. The County will consider the following criteria and findings to determine the Deed Restriction Disbursement:
  - a. The Property provides housing to a permanent year-round resident participating in the local workforce
  - b. The market value of the deed restriction is comparable in value to other existing deed restrictions in the community as demonstrated by a licensed real estate appraiser
  - c. Most cost effective and efficient use of the County's limited supply of financial resources
  - d. Fair market value is paid for the deed restriction relative to current market conditions
  - e. The amount contributed by the Program Participant to the down payment

#### **E. Deed Restriction Processing and Approval**

1. Program Participants will be given the opportunity to submit complete applications through a secure online database.
2. The Program Administrator will review complete applications on a first come first serve basis and determine eligibility based on the supporting documentation that participant submitted.
3. Program Participants will be provided with the necessary program forms, disclosures, information, and contact information, in order to ensure understanding of the program.
4. All Program Participants shall verify on their application that all information provided is true and accurate. If any of the information is determined by the County to be inaccurate or non-verifiable, the applicant may be subject to disqualification by the County from the application and/or approval process.
5. The Program Administrator shall review the packet for completion and compliance with the terms listed for the particular Program for which the Program Participant is applying. Once the Program Administrator verifies the packet is complete and eligible, the Program Administrator will prepare the Packet for presentation to the Approving Agent.

6. Upon the approval of the Approving Agent the Program Administrator shall prepare the Deed Documents for signature, execution, and recording. All Deed Documents must be reviewed and approved by County Counsel prior to execution by the Program Participant. Once the Deed Documents are recorded or upon request from the title company, funds will be transferred to the Program Participant or escrow in the event of down payment assistance. The Program Administrator and Program Participant will work together to transfer the funds.
7. Non-occupant co-borrowers are allowed under both the Countywide and East Placer programs, provided the co-borrowers also sign the deed restriction.

#### **F. Monitoring and Compliance**

1. Program Participants are required to certify that the Property is occupied on a full-time basis by Occupants with at least one member of the household meeting Occupancy Criteria. The Program Administrator will monitor the deed restrictions annually. By March 1st of each year, each Program Participant and Occupant, if applicable, shall provide the following certifications and information as proof of occupancy requirements.
  - a. Occupant's W-2 or most recent pay stubs.
  - b. Occupant's tax returns.
  - c. Occupant's lease agreement, if applicable.
2. If any of the required information is not available, the Program Participant shall provide other documentation as requested by the Program Administrator. The sufficiency of any such alternative documentation will be determined by the Program Administrator at its sole discretion.
3. The Program Administrator may inspect the participating property with prior notice to Program Participant.
4. Failure to comply with the annual verification will result in notification of violation with a deadline for compliance, followed by additional enforcement as laid out in the Noncompliance Section (H) of this document.

#### **G. Future Sale of the Residence and Release from the Deed Restriction**

1. Future Sales
  - a. The deed restriction will auto-renew the 55-year term with each future sale of the Property.
  - b. Occupancy requirements for the Program will apply to all future Program Participants and Occupants.
  - c. In the event a Program Participant wishes to sell the Property, the Program Participant shall notify the Program Administrator 15 days prior to listing and/or entering contract on Property for purposes of monitoring the transaction (or sale).
  - d. Program Participants are required to send, by certified mail, a Notice of Intent to Transfer in a form provided by the County that includes the Participant Name(s), Parcel Number, Property Address and Program Participants contact information.
  - e. Program Participant is required to inform real estate brokerages about program participation and is responsible to ensure that all advertisements include the following language: This home is a part of Placer County's Workforce Housing Preservation Program (WHPP), and buyers must meet Program Participant requirements as set forth in the Placer County Workforce

Housing Preservation Program Guidelines and must be approved applicants prior to closing escrow on the home.

- f. Program Participant is responsible to notify Program Administrator within 48 hours of an accepted purchase contract for the sale of the home and will be required to provide Program Administrator with: A copy of the purchase agreement, preliminary title report, title and escrow contact information, and any other pertinent information in order to allow the Program Administrator the necessary time to ensure the selected buyer meets the program guidelines.

## 2. Program Termination

- a. In the event a Program Participant decides to terminate the deed restriction, the Program Participant shall notify the Program Administrator.
- b. The Program Administrator will present the Program Participant with a termination fee of whichever is greater:
  - i. The original Deed Restriction Disbursement plus interest calculated at ten percent (10%) per year from date of deed restriction recordation compounded annually or
  - ii. The original Deed Restriction Disbursement plus interest calculated at the rate of appreciation on the fair market value of the house since the date of deed restriction recordation.
- c. Upon Program Participant's repayment of all monies owed, a release of lien will be recorded in favor of the Program Participant.

## **H. Noncompliance with Conditions of the Deed Restriction Program**

1. In the event a Program Participant participating in the Program fails to comply with the Program requirements, the Residence shall be terminated from the Program and the Program Participant shall owe the County a termination fee of:
  - a. Appraisal, title and escrow fees; and
  - b. The greater of:
    - i. The original Deed Restriction Disbursement plus interest calculated at three percent (10%) per year from date of deed restriction recordation compounded annually; or
    - ii. the original Deed Restriction Disbursement plus interest calculated at the rate of appreciation on the fair market value of the house since the date of deed restriction recordation.

## **I. Monitoring and Adaptive Management**

1. To ensure Program effectiveness, the Program Administrator will monitor the Program annually and evaluate data and trends such as but not limited to:
  - a. Types of housing Residences & prices of housing Residences in Program
  - b. Frequency of how often Residences in Program sell
  - c. Sale prices of Residences in Program
  - d. Owner or renter occupancy
  - e. Changes to workforce population in East Placer
  - f. Changes to percentage of owner-occupied properties in East Placer
2. The Program Administrator will also present Program updates to the Board of Supervisors on an annual basis. The Program Administrator will evaluate that data to gauge effectiveness of the Program and adapt and update the Program on an as-needed basis, with Board of Supervisors approval.

# ATTACHMENT B



**MEMORANDUM**  
**COMMUNITY DEVELOPMENT RESOURCE AGENCY**  
**COMMUNITY DEVELOPMENT SERVICES DIVISION**  
County of Placer

**TO:** Honorable Board of Supervisors **DATE:** May 24, 2022  
**FROM:** Jane Christenson, ACEO, Interim Agency Director  
**BY:** Emily Setzer, Senior Management Analyst and Devin McNally, Associate Planner  
**SUBJECT:** Proposed Revisions to the Workforce Housing Preservation Program

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## **ACTION REQUESTED**

1. Receive a Presentation on proposed revisions to the Workforce Housing Preservation Program Guidelines, related to the East Placer program and provide direction to staff.

## **BACKGROUND**

On February 16, 2021, your Board approved the creation of the Workforce Housing Preservation Program (Program). The Program has two components: an East Placer Program and a Countywide Program. The East Placer Program pays property owners to deed restrict housing for the local resident workforce and limits participant income to 245% of Area Median Income (AMI) for single-family homes and 220% AMI for multifamily homes. The Program Guidelines are provided as Attachment A. The Program launched in July of 2021 with the goal of securing 40 deed restrictions in East Placer per year. To date, none of the 24 qualified Program applicants has been able to purchase a home and no deed restrictions have been secured.

Over the past several months, staff conducted extensive public outreach to identify potential reasons why the Program has not resulted in deed-restricted properties. Public outreach efforts included phone interviews with Program applicants, members of the general public, local employers, and local mortgage lenders. Staff also conducted an online survey in April. The results of the online survey are provided at Attachment B.

The public input indicated that the income limits exclude many middle-income workers from the Program, and Program applicants cannot afford homes in the market. Sixty-six percent (66%) of survey respondents have been unable to find a home they can afford. According to data from the Tahoe Sierra Board of Realtors, only 4% of homes sold in 2021 were achievable for households at or below 245% of the Area Median Income (AMI).

Based on this information, staff proposes several revisions to the East Placer Program and seeks Board input and direction on these potential revisions. Staff anticipates the first three proposed revisions are sufficiently developed to return on June 28 at the Tahoe Board meeting for adoption of revisions, if the Board supports those changes. The employer contribution and cash offer proposals may require more time to develop.

1. Remove income limits

The current Program income limits preclude many local workers from participating in the Program. The income limit for single-family homes is 245% AMI. For a two-person household, that is \$178,605 and for a three-person household it is \$200,900. A vast majority (88%) of applicants to our East Placer housing programs and projects are one- and two-person households.

Staff compared the current income limits to local salary data. A nurse in the Tahoe-Truckee Region can earn between \$100,000 and \$160,000, and a local teacher can earn between \$60,000 and \$120,000. A working-class, two- or three-person household can easily surpass the Program income limits—yet not be able to afford a home in the region. This is illustrated in the table below.

| Example Household #1   |                  | Example Household #2 |                  |
|--|------------------|----------------------|------------------|
| Nurse  | \$100,000        | Teacher              | \$ 90,000        |
| PUD Executive Assistant  | \$119,000        | Associate Engineer   | \$111,000        |
| <b>Total</b>   | <b>\$219,000</b> | <b>Total</b>         | <b>\$201,000</b> |
|  |                  |                      |                  |
| 245% AMI (2 person): \$178,705                                       | +\$ 40,295       |                      | +\$ 22,295       |
| 245% AMI (3 person): \$200,900                                       | +\$ 18,100       |                      | +\$ 100          |
| Income (2 person) needed for Median Sale Price: \$414,090 (568% AMI) | -\$195,090       |                      | -\$213,090       |

This recommendation is consistent with recent action by the Mountain Housing Council (MHC) to remove income limits from its definition of “community achievable housing.” It is also consistent with changes being considered by the Tahoe Regional Planning Agency (TRPA) to expand its achievable income category to include local workers who make more than 120% but less than the income level needed to afford a median-priced home.

Removing the income limits would also align the program more closely with the original goals of the program: (1) to expand homeownership opportunities to all ranks of local workers – including teachers, firefighters, local agency workers, and medical professionals, and (2) to deed restrict as many homes in the region as possible to create the secondary market of local worker housing. The local worker requirement would remain, thereby limiting household occupancy and future sales to households with at least one local worker.

2. Allow current and recent homeowners to be eligible program participants

The Program guidelines currently require participants to have not owned a home in the previous 12 months. However, potential participants work in the Tahoe region but own a home in a lower

cost area, such as Reno or Auburn, making them ineligible for the Program even though they would like to move closer to their job. Removing this requirement is consistent with the original Program goals of deed-restricting affordable housing for members of the local workforce.

3. Clarify employment requirements

Some applicants, such as teachers, noted that although they work full-time for a local employer, their annual hours do not average 30 hours per week. Given that these individuals are full-time employees and are the intended recipients of the Program, staff are considering adding language to allow for employers to verify full-time equivalency and allow for Agency Director determinations to establish employment eligibility for the Program.

4. Allow for employer owned housing and employer contributions

Employers also want to help their employees obtain housing, which may include purchasing homes to lease to their employees or contributing money towards an employees' home purchase. Staff would like to allow for both options under the Program. Coupling the Program funding with an employer contribution will make more homes for affordable for local workers. In addition, allowing employer contributions may provide a beneficial alternative to down payment assistance loans, which increase the loan to value ratio and incur an extra half percent interest fee.

5. Add a cash offer program option

According to the Tahoe Sierra Board of Realtors, 39% of sales in the past year have been cash-only offers. These offers are more attractive to sellers because they allow for faster closing times and more security. Staff are developing a proposal to allow the Program to provide the cash offer guarantee to allow program participants to be competitive in the current housing market.

**ENVIRONMENTAL IMPACT**

The requested action does not constitute a project under the California Environmental Quality Act because it does not involve any commitment to any specific project which may result in a potentially significant physical impact on the environment.

**FISCAL IMPACT**

There is no impact on the County General Fund at this time.

**ATTACHMENTS**

- Attachment A: Workforce Housing Preservation Program, Program Description and Guidelines – February 2021
- Attachment B: Program Public Survey Results