

County of Placer
Recovery Plan

**State and Local Fiscal Recovery
Funds**

2022 Report

County of Placer
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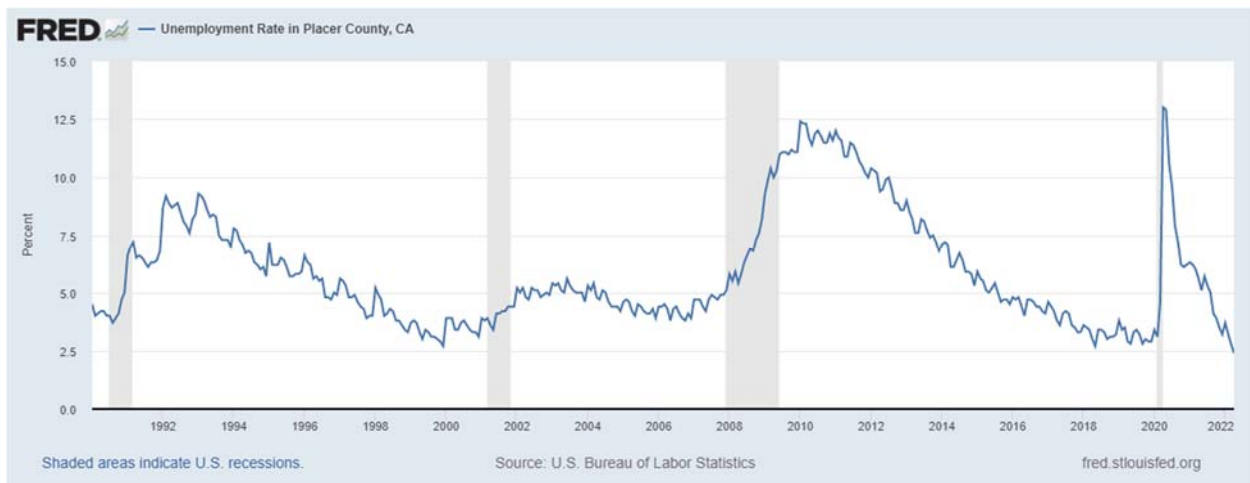
GENERAL OVERVIEW

Executive Summary

The County of Placer in northern California is part of the greater Sacramento metropolitan area. Once part of the historic Gold Rush, Placer County is experiencing a new rush - population growth. Placer County is one of the top 5 counties in California for population growth. In the 2010 census the population was 348,432, which grew to 404,739 per the 2020 census. Placer County ranks in the top 3 California counties for Quality of Life. Blessed with natural beauty and the famous Lake Tahoe, Placer County is also home to world-class snow sports and was host for the 1960 Winter Olympics at Palisades Tahoe (formerly known as Squaw Valley). Historic towns dot the landscape and are a haven for tourists who visit year-round.

To balance its growth and maintain its status as a highly sought destination, Placer County has a rich history of environmental stewardship. Placer County recently adopted the Placer County Conservation Program (PCCP). The PCCP is a regional, comprehensive program intended to protect, enhance, and restore natural resources while streamlining permitting for public and private projects in western Placer County.

Notwithstanding its position of growth and economic stability, Placer County has not been immune from the negative effects of COVID-19. Unemployment in Placer County has been traditionally low at around 2% but spiked to nearly 14% during the initial months of the COVID-19 pandemic. As of April 2022, unemployment was around 2.4%.



Placer County received just over \$41 million in federal funds provided by the Coronavirus Aid, Relief, and Economic Security (CARES) Act. The County distributed 40% of these funds to local businesses and non-profits to sustain them during the pandemic. The majority of the remaining 60% supported our public health and safety response to the pandemic.

The following charts show the distribution of CARES funds to our local partners and the number of organizations impacted.



The distribution of CARES funds by organization type is shown below:



*Does not include the most recent round of Placer Shares 'Community/Chamber Collaborative' Grants which closed on January 16.

For additional information regarding the Placer Shares program, please visit <https://www.placer.ca.gov/shares>.

Placer County will build on the success of its use of CARES funds by utilizing its allocation of State and Local Fiscal Recovery Funds (SLFRF funds) to undertake projects that will improve public health, increase access to affordable housing, and expand water, wastewater, and broadband infrastructure, all with a focus on promoting equitable outcomes and supporting a strong recovery from the negative effects of the COVID-19 pandemic.

Uses of Funds

The following general uses of SLFRF funds were approved by the Placer County Board of Supervisors on [August 10, 2021](#), and updated on [May 24, 2022](#):

Project	Est. Amount	Expenditure Category
Sewer - Placer Ranch, Sunset, etc.	\$ 28,000,000	Infrastructure
PCGC Infrastructure	\$ 8,000,000	Infrastructure
Countywide Broadband Infrastructure	\$ 10,000,000	Broadband
Affordable Housing/Homelessness	\$ 500,000	Housing
Parks & Trails (Mental Health Connection)	\$ 1,470,739	Health
Jail SB863 Mental Health Facility	\$ 5,000,000	Health
Revenue Loss	\$ 10,000,000	Revenue Replacement
Lincoln Sewer	\$ 3,000,000	Infrastructure
HHS Request	\$ 11,400,000	Health
	\$ 77,370,739	

Staff is still working to finalize the definition and scope for some of the projects to be completed; therefore, this report provides information about these anticipated projects as they exist today. Significant changes to the scope or nature of these projects will be included in subsequent updates to this report. See the Project Inventory section of this report for specific project listings.

As of June 30, 2022, \$620,389.51 of SLFRF funds have been expended. The projects that Placer County is undertaking with SLFRF funding will help support a strong and equitable recovery from the COVID-19 pandemic.

Still considered a rural county, access to stable and productive broadband is lacking. This is a priority for the County as it races to mitigate the consequences of wildfire in our communities by delivering critical messaging on more outlets to our citizens. Increasing access to high-speed internet helps families with students who attend school virtually, or otherwise use the internet to complete schoolwork, by ensuring that educational attainment is not hampered by a lack of fast, reliable internet. The investment in broadband infrastructure will also allow workers to obtain or maintain positions that require teleworking, helping to ensure the financial stability of those households. Additionally, this will benefit current businesses that need fast and reliable internet to meet their operational needs, as well as encourage the growth of new businesses which create jobs and benefit the local economy.

Appropriate sanitation is also critical for the health of communities, and SLFRF funds have been allotted to construct sewer infrastructure to support this. The Lincoln Sewer project aims to replace existing regional wastewater treatment facility brush aerators with more efficient aerators, increasing the efficiencies per gallon of wastewater treated through reduced energy use. These efficiencies enable local agencies to keep rates as low as possible, making utility costs more affordable for all customers.

The Placer Ranch/Sunset Sewer project would construct backbone infrastructure to convey wastewater collected from future developments to existing regional wastewater treatment facilities and therefore increase the efficiencies per gallon of wastewater treated through economies of scale. These efficiencies correspond to a lower cost of sewer service, increasing affordability for all customers served. The infrastructure project would support the construction and supply of residential housing in the region to make housing more affordable for residents of the county, create many equitable jobs that would be available to both skilled and unskilled labor, and increase higher education opportunities in the region.

A significant and unexpected effect of the COVID-19 pandemic is an exodus of people leaving larger metropolitan areas and relocating to Placer County. This has driven up the cost of home ownership and rental rates, amplifying the need for affordable housing. Sewer infrastructure will be constructed to support affordable housing development to address these needs.

California's Department of Housing and Community Development (HCD) and the Tax Credit Allocation Committee (TCAC) in the State Treasurer's Office have prepared maps that inform state financial investments to areas with positive economic, education, and health outcomes for low-income households. TCAC and HCD prefer to target funding toward projects located in High Resource Areas. The area of North Auburn has been identified as a Moderate Resource Area that is rapidly changing, meaning the area falls just below the criteria to meet a High Resource Area designation, but is trending in that direction. The SLFRF funds are needed to help construct sewer infrastructure that support the area's economic indicators, increasing the chance of leveraging state funding for affordable and supportive housing production, resulting in more equitable outcomes for all residents of the county. The construction of sewer infrastructure will also create local, well-paying jobs through the term of construction.

Sewer, water, and stormwater infrastructure will be constructed at the Placer County Government Campus (PCGC Infrastructure project) to support the construction of a new consolidated service building for Health and Human Services, as well as housing and commercial development.

As an outdoor recreation destination serving the residents of Placer County as well as the greater Sacramento and Reno metropolitan areas, the open space, parks, and trails of Placer County offer convenient, low/no cost public recreation opportunities for all demographic groups. The County has prepared a list of park facilities that received increased use resulting from COVID-19 social constraints with corresponding wear and tear. The project set under consideration by the Parks and Open Space Department includes major rehabilitation, infrastructure retrofit, and public safety apparatus in Placer County public recreation areas that have received elevated outdoor public use since the beginning of the COVID-19 pandemic.

The health of our citizens is vital to economic recovery. Expenditures in the Public Health category will include increases in services for mental health, substance abuse treatment, child welfare services, and housing support, as well as direct pandemic response activities based on the needs that arise throughout this recovery. A healthy community where people can work, go to school, and live balanced, productive lives will support a strong economic recovery. SLFRF funds will be used to add a 24/7 Mental Health Adult Crisis Respite Center (Urgent Care Center projects) at the County's Cirby Hills campus, as well as expand our Family Crisis Mobile

Team. The programs must be responsive to the cultural and linguistic needs of individuals of Placer County's underserved communities. Unserved and underserved populations identified as priorities during the FY 2020-2023 Mental Health Services Act (MHSA) community planning process were Transitional Age Youth (ages 16-25), Older Adults (ages 60+), LGBTQ+, Native American, and Latino communities. Continued emphasis on recruiting more bilingual and culturally diverse staff to the behavioral health workforce in all roles will help reduce disparities.

A portion of the SLFRF funds allocated to the 24/7 Mental Health Adult Crisis Respite/Urgent Care Center at Cirby Hills are being used to complete project specific renovations to fulfill stated goals. A ribbon cutting ceremony is scheduled for August 15, 2022. SLFRF funds will also be used to increase staffing for this facility with a focus on hiring candidates able to meet the diverse cultural and language needs of Placer County's unserved and underserved populations. Additional staffing includes two new full-time positions, one Staff Services Analyst II and one Psychiatric Registered Nurse II. Unfortunately, our afterhours contracted provider recently withdrew their offer to deliver needed services. Placer County is actively working to find a new provider while examining other potential options to secure desperately needed 24/7 mental health services. Operations are anticipated to begin on September 6, 2022.

SLFRF funds will be used to expand the Family Crisis Mobile Team. We will provide behavioral and mental health crisis services for families with children to a larger area of Placer County through the addition of two full-time positions: one Client Services Practitioner (CSP) and one Client Services Program Manager. Both positions have now been filled and services are increasing in mid-Placer County. The Family Crisis Mobile Team responds to youth in crisis as well as assisting with family stress and strain brought on by increases in economic hardship, loss of housing, lack of after school activities, loss of socialization, and material insecurities due to pandemic restrictions. Calls for mobile crisis services continue to increase as have inpatient hospitalizations for youth. Planning to address these needs includes ongoing communication with local hospitals to determine how to lessen the impact on Emergency Rooms. Further, invitational advertisements have been posted seeking additional family partners and stakeholders to join the Team.

Funds will also be used to increase our SUD Perinatal program. The overall goal is to have effective, timely, and accessible services to pregnant and parenting women. Funds will be used for outreach efforts, treatment services, and to increase staffing. Additional staffing will include two new full-time positions (one Client Services Practitioner (CSP) and one Licensed Vocational Nurse (LVN)) to increase outreach services to groups working with pregnant women. We have experienced hiring challenges, however, and continue to work to identify qualified candidates.

Additionally, SLFRF funds allotted to the Placer County's Residential Treatment and Recovery project will expand capacity in two ways. First, funds will be used to assist current providers of residential treatment and/or recovery residences expand capacity within their existing residences. Secondly, funds will be used to build or acquire additional residential treatment and/or recovery residences by contracting with existing and new SUD providers to acquire new locations with a focus on increasing treatment services in communities with unserved and underserved populations. Residential treatment programs are contracted through Placer County HHS and are available to all individuals upon determination of medical necessity. The pandemic caused an increase in demand for services, and at the same time barriers to access increased

due to social distancing requirements which further reduced capacity of an already strained resource. We are continuing to meet with current and potential providers to further develop strategies to address this desperate need. Referrals are based upon clinical need and supported by a standardized assessment tool, the ASAM, that indicates this level of care is needed. Services are monitored to ensure they are effective and abide by contract and state guidelines.

SLFRF funds to Increase Home Visiting and Child Welfare Supports will be used to address disparities in public health outcomes for populations disproportionately impacted by the pandemic and focus on childhood health and/or welfare including childcare, home visits by health professionals, and services for child welfare involved families and youth. Funds have been used to successfully amend seven contracts to include expanded home visiting and child welfare supports. Contracted providers include culturally experienced and established sources to reach unserved and underserved populations including Native American and Latino communities, and economically and racially diverse pregnant and parenting foster youth. Finally, the County plans to use SLFRF funds to provide funding for housing for transition age youth and former foster youth. Continued emphasis will be on addressing the barriers facing these populations in available and affordable housing.

Planned Use of Other Federal Recovery Funds

The Health and Human Services Department has applied for Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA) funds for their public health, mental health, and youth housing projects. Additionally, the Adult System of Care division is in the process of finalizing the purchase of a hotel utilizing Project Homekey funding, a program funded primarily by Coronavirus Relief Funds allocated under the CARES Act and administered by HCD. Placer County was also awarded in \$21,213,834.80 in Emergency Rental Assistance grants, of which a portion was distributed to the City of Roseville Housing Authority and a portion was distributed to the Placer County Housing Authority to serve the unincorporated area of the county. This funding was used to assist households that are unable to pay rent or utilities caused by the ongoing pandemic.

Additionally, HCD offered three rounds of Community Development Block Grant Coronavirus Response (CDBG-CV) funding, which was made available pursuant to the CARES Act. The Community Development Resource Agency (CDRA) was awarded a total of \$1,772,860 in CDBG-CV1 and CDBG CV2-3 grants for Microenterprise Forgivable Loans up to \$100,000 for small businesses impacted by the Coronavirus disaster.

Promoting equitable outcomes

In designing programs and selecting projects with equity in mind, Placer County considered the goals of the project and who would be served by them, public awareness of the projects, access and distribution, and intended outcomes.

Goals and Populations to be Served

The projects being undertaken with SLFRF funds will serve historically underserved, marginalized, and adversely affected groups.

The Lincoln Sewer project will increase efficiency and make utility costs more affordable for all customers, especially benefitting the low-income residents that reside in our sewer service areas.

The proposed Placer Ranch/Sunset Sewer project will allow for development of an area which has been unable to grow due to lack of infrastructure. The Placer Ranch and Sunset area will include low-income housing, generate job growth in the region, and provide new higher education opportunities in the region. In addition, multiple properties in the eastern sewer shed of the Sunset area are owned by the United Auburn Indian Community and would also be served by the infrastructure planned in this proposed project.

Another project to be funded by SLFRF funds is the construction of sewer, water, and stormwater infrastructure on the Placer County Government Campus (PCGC). Within a 50-acre area of the PCGC, affordable/workforce housing projects are planned which is a significant need for a relatively lower income population associated with the greater Auburn area. The PCGC Infrastructure project will provide the development framework to address housing needs and businesses that will create jobs for the underserved and lower income members of the community. This property will also be assessed to determine any need for lead remediation.

The proposed SB863 Mental Health Facility at the Placer County South Placer Jail will house severely mentally ill inmates who are in our custody, as well as Regional Jail Based Competency Program inmates. This facility will provide in-house mental health treatment for those inmates found incompetent to stand trial. This project also would reduce the number of inmates that would otherwise occupy mental health treatment space in designated mental health facilities and local hospitals, making more bed space available for non-inmates needing inpatient services.

The Parks and Open Space projects will serve all populations, including underserved, marginalized, and adversely affected groups. Placer County offers hundreds of miles of trails, thousands of acres of open space, and active parks within a 45-minute drive from underserved neighborhoods within the greater Sacramento and Reno areas. Placer County public recreation amenities are non-discriminatory, low cost or free, with broad-based notification platforms.

Access to key resources for job searching, interviewing, working from home, education from home, and connecting to many public services are dependent on a high-quality internet connection. By investing funding in the expansion and enhancement of broadband infrastructure, we ensure that communities that have been historically unserved or underserved will benefit from improved access to these critical resources in the future. Much of our county is geographically underserved due to the large percentage of wildland and wildland-adjacent communities in the eastern half of the county where broadband buildout is expensive and difficult to incentivize. However, we also have underserved groups primarily in the urbanized and agricultural western part of our county where needs for low cost or publicly available

broadband access may differ significantly from those of rural residents.

In addition to targeting “middle mile” and “last mile” expansions of services, we will also wherever possible partner with local non-profit organizations and the Placer County Health and Human Services Department to evaluate and engage broadband expansion projects that will directly benefit our communities that have been identified as areas of opportunity to increase economic or racial equity.

The Affordable Housing Infrastructure project supports the development of lower income and supportive housing by closing the gaps on improvements needed to existing infrastructure that is insufficient in achieving an increased supply of affordable and high-quality housing for targeted beneficiaries.

The multiple projects undertaken by Placer County’s Health and Human Services Department are designed to reach historically underserved, marginalized, and disproportionately affected populations. For example, the Urgent Care Center will serve any Placer County residents aged 18 and over who are in mental health crisis, are medically stable, and are not currently placed on a 5150 hold. Services are provided to this population regardless of race, ethnicity, gender (including gender identity and expression), sexual orientation, culture, etc.

The SUD Perinatal program services are available to all Placer County SUD clients. Admission is based upon clinical need and supported by a standardized assessment tool. The focus population for the program are pregnant or post-partum women who struggle with substance use challenges. The needs of this population are unique and oftentimes require women-specific services. The distinctive needs and challenges of this population have traditionally resulted in decreased access to care and poor treatment outcomes. Specifically, projects will focus on increased access, outreach, and treatment services for the SUD perinatal population in the following categories:

- Pregnant women
- Women with dependent children
- Women attempting to regain custody of their children
- Postpartum women and their children
- Women with substance exposed infants

Those who meet the Perinatal requirements are served in the following priority order:

- Pregnant IVDUs – These are pregnant females who use drugs by injection and indicate they have actively used in the previous 12 months including while incarcerated.
- Pregnant substance abusers – These are pregnant females who use substances and indicate they have actively used in the previous 12 months including while incarcerated.
- IVDUs – Other persons who use drugs by injection and indicate they have actively used in the previous 12 months including while incarcerated.
- All other eligible individuals.

The target population for the Residential Treatment and Recovery project will be those needing residential substance use treatment services. These programs will also be available to re-entry (prison or jail release population) and SUD Perinatal clients. All of these populations have a long history of being underserved and marginalized. These services are only available to those who either qualify for Medi-Cal or are underinsured.

The project goals of the expanded Family Crisis Mobile Team are to expand behavioral and mental health mobile crisis intervention services for families in underserved geographic areas of Placer County through the addition of a mobile response unit. Family Crisis Mobile Teams respond to youth in crisis and families overwhelmed by the devastating effects brought about by the ongoing restrictions of daily life caused by the pandemic. Calls for mobile crisis services, 5150 evaluations, and inpatient hospitalizations for youth have all increased. Depression, anxiety, and youth suicide attempts are all topics of local and national conversations, due to the loss of socialization, delay of youth sports, lack of in-person schooling, lack of after school activities, and other daily social constraints due to the pandemic. Family tensions exacerbated by the pandemic including loss of employment, loss of income, loss of housing, parental mental health issues, increases in substance use issues, and domestic violence all lead to immense family stress and strain.

The Expanded Family Crisis Mobile Team, Home Visiting, and Youth Housing projects are designed to address the needs of unserved and underserved groups such as transition-aged youth, LGBTQ+, pregnant and parenting youth, Native American, and Latino communities.

Finally, the ongoing public health response will target a broad demographic, including Latino, Native American, African American, homeless, and geographically isolated populations.

Public Awareness of Services Funded by SLFRF

Placer County is committed to ensuring equal and practical ability for residents and businesses to become aware of the services and programs funded by SLFRF funds.

The County has published a webpage located at <https://www.placer.ca.gov/7476/American-Rescue-Plan-Act> informing interested parties about the SLFRF funds allocated to the County and the Board-approved uses of the funds. It includes links to relevant websites and public meeting documents, as well as a dedicated email address for any questions or comments on these funds.

Placer County has developed a broad-based media platform for dissemination of information to residents and businesses including web content, social media, press releases, and signage regarding multiple projects, including the Placer Ranch/Sunset Sewer, PCGC Infrastructure, and the Parks and Open Space projects.

The funds for the Broadband Infrastructure project will be used to connect underserved and unserved households to broadband services. The households will be notified of the service availability once broadband becomes available for each household. Therefore, the ability for residents and businesses to become aware of the services funded is highly equitable and

practical.

For the Urgent Care Center project, the Expanded Family Crisis Mobile Team, Home Visiting, and Youth Housing projects, the County will work with our culturally specific, community-based organizations and community members to provide input on recruiting, hiring, and training staff as well as the most-effective ways to link to culturally appropriate supports, including utilization of our cultural brokers. Language alone can create barriers in emergency settings if there is no staff person present who can communicate with an individual who is in crisis. In the event a bilingual staff member is not available, interpretation services will be utilized. In those circumstances, protocols should be identified to test whether providing timely, direct follow-up calls from bilingual staff to ensure instructions were clearly understood help increase successful utilization.

For the SUD Perinatal program and the treatment residences project, services are listed within our program brochures and flyers. Clients are also offered these services when an SUD screening indicates the need for these services. These are also easily found on the Placer County Substance Use Services webpage.

For the ongoing public health response, residents and businesses will receive very targeted and focused messaging to assure awareness of these services. These will be through social media, community canvassing, and other trusted media outlets.

Access to Benefits and Administrative Requirements

Placer County is also committed to ensuring there are no differences in levels of access to benefits and services across groups, and no administrative requirements that result in disparities in ability to complete applications or meeting eligibility criteria.

Access to the Jail Based Competency Treatment program at the SB863 Mental Health Facility is based on court proceedings and mental health needs.

Placer's parks and open spaces are open for all to enjoy. The online application system for use of public recreation amenities is simplified to essential information gathering. The Parks and Open Space Department has staff available with easy phone access to assist any member of the public in completing applications for use of public recreation areas where required.

There are no differences in levels of access to benefits and services across groups for the Broadband Infrastructure project. Each service provider that provides broadband services in Placer County has their own distinct administrative requirements to sign up for services. We do not anticipate disparities across providers in the ability for residents to complete applications or meet eligibility criteria.

All services provided at the Urgent Care Center are available to all guests requiring them, independent of the ability to pay. The other projects undertaken by Placer County's Health and Human Services Department, including the Residential Treatment and Recovery, Expanded Family Crisis Mobile Team, Home Visiting, and Youth Housing projects will also have no

administrative requirements that would result in disparities. The need for these services, and subsequent referrals, are based upon need. Clients are not required to complete an application for perinatal services. They meet with staff to discuss their needs, complete an assessment tool with a staff member, and get connected for treatment. For COVID-19 testing and vaccinations, eligibility is determined by State and Federal guidance.

Focus of Intended Outcomes

Many of the projects and programs to be undertaken by Placer County using SLFRF funds have intended outcomes focused on closing gaps, reaching universal levels of service, or disaggregating progress by race, ethnicity, and other equity dimensions where relevant for the policy objective.

The Lincoln and Placer Ranch/Sunset Sewer projects will increase the efficiencies per gallon of wastewater treated and result in lower costs for customers. This will help close the gap between lower income and higher income populations.

The infrastructure planned at the Placer County Government Campus, in part, is focused on closing the affordable housing gap in the area, regardless of race, ethnicity, and other equity dimensions. This and the Affordable Housing Infrastructure project will help increase the amount of low-income housing and close the gap between lower income and higher income populations.

The mental health facility planned at the South Placer Jail is focused on bridging the gap between inmates in need of mental health services and the treatment necessary for them to be able to stand trial. Another outcome will be to mitigate the demands on mental health treatment space at other locations for non-inmate inpatient services.

The Parks and Open Space project also promotes equitable outcomes. Placer County is a recreation destination that serves the greater Sacramento and Reno metropolitan areas. Its parks and trails are open to all members of the public. Reservations for use of public recreation areas are open to anyone without discrimination and are only required for the management of rented space and to control times of overcrowding of facilities. At all other times, any member of the public is welcome to enjoy all public recreation areas without the need for reservation. User surveys indicate over half of weekend and holiday users of regional recreation facilities in Placer County are from outside Placer County with many originating from underserved urban areas of Sacramento and Reno. Placer County offers large scale outdoor low/no cost recreation amenities within a 45-minute drive from Sacramento or Reno.

Placer County is confronting numerous affordable and supportive housing challenges. Rising housing costs have been a key issue facing residents. From May 2021 to May 2022, the median home price in Placer County rose 10.8%. Additionally, the 30-year fixed mortgage rate is higher than it has been in 10 years, and inflation is at a 40-year high. These conditions are making it more challenging than ever for people to purchase affordable housing. Additionally, due to consistent growth housing stock is extremely limited in both rentals and for-sale units. Funds are anticipated to support infrastructure improvements in areas of benefit for new affordable

housing stock and where supportive services are underserved. Outcomes will be measured by the number of affordable and supportive housing units that are be entitled and constructed as a result of the infrastructure improvement investment.

The intended outcome of the Broadband Infrastructure project is to close the digital divide by providing households and businesses access to broadband service. We plan to address the underserved households and businesses in addition to the unserved to move toward establishing a universal level of service for everyone. We will be using community survey assessments to baseline current levels of internet availability across geographic areas, which can also be mapped with GIS data from our most recent census to identify areas of economic or racial inequity in our region. Comparison surveys before and after infrastructure expansions will allow us to evaluate program success and confirm expanded and improved access in underserved areas.

The County will work with an independent program evaluator to achieve intended outcomes for the Urgent Care Center project. For the SUD Perinatal program, we intend to increase outreach and treatment effort to the perinatal population. We will continue to collaborate with community medical providers and Placer County Public Health to identify women in need of these services. The overall goal is to provide women-specific services designed to meet their unique needs. We hope to increase community awareness of treatment options for this population of SUD clients.

Through the Residential Treatment and Recovery project we hope to decrease our average length of stay within residential treatment settings to 30 days or less (as expected by the California Department of Health Care Services) through increasing available residential programs. Increasing support services within residential settings (through peer services) will also be strengthened to ensure effective transitions between levels of care. Increasing residential treatment capacity will increase access to care.

With the Expanded Family Crisis Mobile Team, unserved and underserved individuals and their families are strengthened and stabilized, which should reduce the need for formal Child Welfare cases and the resulting trauma in underserved communities. Similarly, with the Home Visiting project, there should be a reduced need for formal Child Welfare cases entering the system in underserved communities. And, as unserved and underserved individuals age out of many programs, the transitional age and former foster youth face a huge permanent supportive housing disparity. By enhancing services and providing additional units, this will help level the playing field for this population.

Geographic and Demographic Distribution of Funds

The geographic distribution of funding spans the entire county. Certain projects, like sewer infrastructure, will serve a specific area, such as the Lincoln and Placer Ranch/Sunset Sewer projects in the southwest corner of the county, and the PCGC Infrastructure project in the North Auburn area. The specific locations for the Affordable Housing Infrastructure project have not been finalized yet but are likely to be in the North Auburn area along Highway 49 and the Bowman area along the I-80 corridor. These areas are being considered because they have

vacant affordable housing opportunity sites, constructed residential and non-residential inventory that could be converted to affordable housing or supportive services and housing developments, and are supported by land use policies that encourage higher density residential infill development.

The Youth Housing, SB863 Mental Health Facility, and Urgent Care Center projects will have a specific physical location but will serve citizens of the entire county. The projects relating to the provision of mental health and substance use services will likewise serve citizens of the entire county. Though the specific locations are still being finalized, the Broadband Infrastructure project will include construction in multiple locations across the county.

The demographics of the beneficiaries of the projects range widely, and include racial minorities, transitional age youth, those with substance use disorders, members of the LGBTQ+ community, the mentally ill, and people across the entire socio-economic spectrum.

Equity Outcomes

As of June 30, 2022, \$620,389.51 of SLFRF funds have been expended. Staff is working to complete the definition and scope of some of the planned projects and programs. Placer County's use of SLFRF funds is intended to promote equitable outcomes and were designed with equity in mind, and these efforts will be measured qualitatively and quantitatively over time. Available project updates and performance information is provided in the Project Inventory section.

Community Engagement

On [July 21, 2021](#), the Placer County Board of Supervisors held a workshop to discuss priorities and potential uses of the SLFRF funds allotted to the County. The use of the funds was further discussed and revised at the [August 10, 2021](#) and [March 24, 2022](#) regular Board of Supervisors meetings. Notices of these meetings were published at the County administrative offices and online. The public was invited to attend in person, call in via telephone or zoom, or to submit written comments. Feedback was received from the public and community organizations and incorporated into the Board's decision on the highest and best use of the SLFRF funds.

As mentioned previously, Placer County has published a webpage located at <https://www.placer.ca.gov/7476/American-Rescue-Plan-Act> informing interested parties about the SLFRF funds allocated to the County and the Board-approved uses of the funds. It includes links to relevant websites and public meeting documents, as well as a dedicated email address for any questions or comments on these funds. This is also the location where this and future Recovery Plan and Performance Reports will be posted.

Communication with stakeholders will continue as projects become more clearly defined and scoped, via the broad County media platform including web content, social media, press releases, and signage where appropriate.

Community engagement has already occurred for some of the individual projects as well. As part of the PCGC Master Plan, the PCGC Infrastructure project, as well as the SB863 Mental Health Facility project, performed community engagement including numerous public meetings, many press releases, and social media postings that allowed for public notification as to the projects' scope and importance and allow for opportunities for public comment. Community outreach and engagement for the Affordable Housing Infrastructure project is anticipated following site selection and improvement needs identified.

Regarding the Parks and Open Space project, Placer County has recently adopted a Parks and Trails Master Plan. The 4-year planning process included over 50 public meetings and focus group workshops with public health professionals. The project set under consideration is consistent with the Parks and Trails Master Plan.

For the Broadband Infrastructure project, Placer County [requested citizen feedback](#) regarding their service provider's performance and satisfaction through a [broadband community survey](#) in November 2020 and again in the fall of 2021 to elicit feedback from additional citizens. The surveys will be used to create a baseline of current service levels across the county.

Public engagement has been performed for the Urgent Care Center project as well. During the FY 2020-2023 Mental Health Services Act (MHSA) Three-Year Plan community planning process, Placer County's MHSA stakeholder advisory group, the Campaign for Community Wellness (CCW), identified further development of our crisis services as a priority need for Placer County.

CCW includes individuals and organizations giving specific voice to families, consumers, Latinos, Native Americans, LGBTQ+, children, youth, transitional age youth, adults, and older adults. It also includes representatives in education, health care, housing, law enforcement and substance use services.

For the SUD Perinatal program, we have already contacted community providers referring perinatal clients to Placer County for services. They are aware of our plans and will continue to collaborate on service provision.

For the Residential Treatment and Recovery project, we have contacted community providers who currently provide these services. They are interested in expanding and will continue to work with Placer County.

Regarding the expanded Family Crisis Mobile Team, Placer County's System of Care (SOC) is committed to a culture of integration that extends to individuals who are in crisis. The SOC co-locates representatives from several disciplines so that they can work as a seamless team. These focused disciplines include behavioral health and child welfare, juvenile probation, public health nursing, and educational representatives from the Office of Education. Additionally, these County employees work closely with community-based service providers such as CalVoices, Youth Empowerment Support Program, KidsFirst Lighthouse Family Resources, Sierra Mental Wellness Group, Latino Leadership Council, Sierra Native Alliance, and others.

We have a countywide Memorandum of Understanding (MOU) with law enforcement agencies, local hospitals, probation, jails, jail medical providers, and community partners such as those mentioned above. The countywide team meets, at minimum, on a quarterly basis to review the effectiveness of crisis services, and to address any potential gaps and/or innovations. This process has occurred for many years and, at times, has included a review of the roles and responsibilities of each entity based on the long-standing MOU. The functionality and effectiveness of the mobile crisis teams will continue to be a discussion item during these meetings so that collective wisdom can be applied to improve processes and outcomes.

For the Home Visiting project, the County will work with our culturally specific, community-based organizations and community members to provide input on recruiting, hiring, and training staff as well as the most-effective ways to link to culturally appropriate supports, including utilization of our cultural brokers.

Labor Practices

Placer County follows all applicable laws and regulations related to its procurement practices and public works construction including the provisions of the public contract code such as prevailing wage implementation. Preference is given to local candidates, contractors, and vendors when possible and practicable.

Use of Evidence

SLFRF funds will be used for evidence-based interventions for some of the projects Placer County plans to undertake, including the Urgent Care Center and the and the Expanded Family Crisis Mobile Team. More information on this is provided in the project inventory section.

Performance Report

The performance of each project funded by SLFRF funds will be evaluated based on the unique characteristics of the project itself. It will be measured over time to determine progress and efficiency and effectiveness compared to predetermined goals, including how the projects have progressed against equity goals. The performance indicators for the various projects are discussed in the Project Inventory section below.

PROJECT INVENTORY

Project 100-01.1: Lincoln Sewer #1 - Aeration

Funding amount: \$2,652,245

Project Expenditure Category: 5.1 Clean Water: Centralized Wastewater Treatment

Project Overview

The proposed infrastructure project aims to replace existing Lincoln regional wastewater treatment facility brush aerators with more efficient aerators, and line the maturation pond at the Lincoln wastewater treatment plant. The intended outcome of the proposed pond lining portion of the project is to restore capacity, reduce energy consumption, and provide a more reliable and efficient wastewater treatment system. The aerator portion of the project would reduce the energy demand per gallon of wastewater treated, contributing to addressing climate change.

Evidence Based Intervention

This project does not include an evidence-based intervention.

Performance Report

The maturation pond lining portion of this project was recently completed. The aerator portion of this project has commenced and is expected to be completed within two months, despite supply chain problems which have delayed the construction schedule.

The metric for assessing this project is reduced energy use as well as restored treatment capacity of the regional sewer treatment system and increased treatment resiliency and response. The project will save approximately \$200,000 per year in power costs and restore 4.2 MGD of aeration capacity.

Project 100-01.2: Lincoln Sewer #2 – Storage Pond Lining

Funding amount: \$347,755

Project Expenditure Category: 5.2 Clean Water: Centralized Wastewater Collection and Conveyance

Project Overview

This project will line the emergency storage basin at the regional pump station in North Auburn to make the sewer conveyance system more resilient and emergency responsive.

Evidence Based Intervention

This project does not include an evidence-based intervention.

Performance Report

The proposed project will make the emergency storage basin in North Auburn available for use. The design of the emergency storage basin lining project is anticipated to begin soon, and construction is anticipated to begin by summer 2023. The estimated cost for this project is more than the \$347,755 allotted, and the amount needed in excess of that will be funded by other County sources.

Project 100-02: Placer Ranch/Sunset Sewer

Funding amount: \$28,000,000

Project Expenditure Category: 5.2 Clean Water: Centralized Wastewater Collection and Conveyance

Project overview

The sewer infrastructure project proposes to design and construct a backbone sewer system to serve Placer Ranch and Sunset areas to the two points of connection at the existing South Placer Wastewater Authority (SPWA) trunk sewer.

A preliminary design for the sewer infrastructure has been prepared to serve approximately 28,000 equivalent dwelling units throughout the Placer Ranch and Sunset areas including housing (single family, multifamily, workforce and low income), job producing commercial and industrial sites, and a university. Final design is estimated at one year and construction is estimated at two years, which could begin as soon as the final design is completed.

The intended outcome of the project is to build sewer backbone infrastructure from the northeastern portion of Sunset area near the intersection of Athens Avenue and Industrial Boulevard, south through the Sunset and Placer Ranch areas, to the two points of connection on the existing SPWA trunk sewer allowing for development of the uses discussed above.

The Placer Ranch and Sunset Area specific plans and other information can be viewed at <https://www.placer.ca.gov/3307/Sunset-Area-Plan-Placer-Ranch-Specific-P>.

The County and its Cities have endeavored to regionalize sewer treatment at larger wastewater treatment facilities to reduce the energy demand per gallon of wastewater treated through economies of scale, which contributes to addressing climate change.

Evidence Based Intervention

This project does not include an evidence-based intervention.

Performance Report

The County is currently negotiating a reimbursement agreement with a developer regarding the construction of the infrastructure. Preliminary design is underway for both

the central and eastern sections of the project with construction anticipated to begin in 2023. The full project will be completed before the end of 2026.

The success measurement for the proposed Placer Ranch/Sunset Sewer project is a fully functioning backbone sewer system that provides for development of the housing, job growth, and educational opportunities within the central and eastern portions of the Placer Ranch and Sunset areas.

Project 100-03: PCGC Infrastructure

Funding amount: \$8,000,000

This project is comprised of three component projects:

Project 100-03.1: PCGC Infrastructure - Sewer

Project Expenditure Category: 5.2 Clean Water: Centralized Wastewater Collection and Conveyance

Project 100-03.2: PCGC Infrastructure - Water

Project Expenditure Category: 5.11 Drinking water: Transmission & Distribution

Project 100-03.3: PCGC Infrastructure - Stormwater

Project Expenditure Category: 5.6 Stormwater

Project overview

With the recently approved Placer County Government Center (PCGC) Master Plan for the County's 200-acre government center in North Auburn, California, the PCGC Infrastructure project is intended to provide campus-wide utilities in support of planned public and private development as outlined in the master plan. The new infrastructure would upgrade sewer, water, and stormwater throughout the campus. This work will establish the framework for needed housing, mixed-use commercial, community/recreation and governmental service development. Environmental review has been completed as a part of the PCGC Master Plan. This project is considered "shovel ready."

Main Project Activities:

- Civil engineering consulting
- Coordination with a multitude of jurisdictional agencies and regional stakeholders
- Coordination with Griffin/Swinerton, County's developer for private development areas of the PCGC
- Prepare Plans and Specifications for review and permitting
- Competitive Bidding of Approved Plans and Specifications
- Negotiate Contracts and obtain Board of Supervisors Approval for Construction
- Construction of infrastructure with management and oversight by Placer County

Approximate Timeline:

- Obtain Permits: June 2021 – early August 2022
- Project Bid: Late August 2022 – early October 2022
- Board of Supervisors Approve Construction Contract: October 2022

- Construction: November 2022 – March 2023

Primary Delivery Mechanism:

The project will utilize the Design-Bid-Build method of delivery.

Intended Outcomes:

To modernize the PCGC's failing and problematic WWII-era infrastructure systems and provide the long-term development framework for the creation of a vibrant town center and destination for the North Auburn community, much needed affordable/workforce housing facilities, mixed-use commercial that acts as an economic engine and job center, a community/recreation hub for a wide range of ages, and consolidation of County services to a single location to better serve the residents of Placer County.

Information on the PCGC Master Plan can be found at

<https://www.placer.ca.gov/2814/Placer-County-Government-Center-Master-P>.

General PCGC News and information can be found at

<https://www.placer.ca.gov/7203/PCGC-News>.

The infrastructure will contribute to the eventual development of housing and commercial uses that bringing new jobs in an existing built-up area in need of affordable housing, potentially reducing commutes and vehicle usage (carbon reduction) for those that work in the immediate area.

Evidence Based Intervention

This project does not include an evidence-based intervention.

Performance Report

An item is planned to be presented to the Placer County Board of Supervisors to authorize the solicitation of bids for the construction of new sewer, water, and stormwater improvements with construction anticipated to commence in November 2022. The approximate timeline is subject to change.

The PCGC Infrastructure project supports a 20-year Master Plan by designing and constructing new critical underground infrastructure systems. Key performance indicators include timely approval of plans and specifications for issuance of construction permit to allow development opportunities for housing and commercial land uses.

Project 200-01: SB863 Mental Health Facility

Funding amount: \$5,000,000

Project Expenditure Category: 1.12 Mental Health Services - CAPITAL

Project overview

The SB863 Mental Health Facility project is a 13,238 square-foot single story with a tier level, standalone adult correctional project with a focus on mental health. It will be on County-owned land adjacent to the existing Placer County South Placer Jail in the City of Roseville. The new building will provide housing, programming, and treatment space. It will include 45 beds, in three 15-bed pods with dayrooms; recreation yards; central officer custody station; multipurpose, counseling/interview, and exam rooms; and miscellaneous support spaces.

The Mental Health Facility will be constructed using the Design-Build (D-B) delivery system. The RFP resulted in a contract award to the D-B team of CS Broward, approved by the Board of Supervisors on [May 24, 2022](#). With a projected Notice to Proceed date of July 21, 2022, and construction completion date estimated for early 2024.

Use of Evidence

This project does not include an evidence-based intervention.

Performance Report

We are in the design phase and anticipate design documentation to be completed in August 2022 with completion of the construction plans to follow in October 2022. This status is dependent upon the State Fire Marshall building approvals, which is a major milestone for continued progress with the construction schedule. The anticipated start date for construction is January 2023.

Key performance indicators for the SB863 Mental Health Facility project at its current stage include the upcoming milestone of obtaining State Fire Marshall and building approvals. Remaining construction milestones being completed on schedule are key performance indicators until such time the building is occupied. After occupancy, performance can be measured in terms of the number of inmates/patients treated and other mental health outcomes.

Project 400-01: Parks and Open Space

Funding amount: \$1,470,739

Project Expenditure Category: 1.14 - Other Public Health Services

Project overview

The project set identified by the Parks and Open Space Department includes major rehabilitation, infrastructure retrofit, and public safety apparatus in Placer County public

recreation areas that have received elevated outdoor public use since the beginning of the COVID-19 response.

The Placer County Parks and Trails Master Plan can be viewed at <https://placerparksplan.com/> and the Parks and Open Space departmental website can be viewed at <https://www.placer.ca.gov/Parks>.

Use of Evidence

This project does not include an evidence-based intervention.

Performance Report

Parks staff is currently preparing recommendations for specific projects to bring to the Board. Any finalized project scope will be updated in the next Recovery Plan Performance Report.

The success measure for the Parks and Open Space project is to offer safe, operational, well maintained recreational spaces that support activities for all demographic groups to promote physical and mental health, fitness, and socially distanced interaction. Recreational facilities are measured by industry safety standards. The metrics to be reported on will ultimately depend on a finalized project scope.

Project 300-01: Broadband Infrastructure

Funding amount: \$10,000,000

Project Expenditure Category: 5.21 Broadband: Other Projects

Project overview

The focus of the Countywide Broadband Infrastructure project is to invest in building out broadband infrastructure into the underserved and unserved areas of Placer County in support of economic development, public safety, remote learning, telehealth services, and overall community prosperity and equity through digital inclusion. Large portions of Placer County lack sufficient broadband access to carry out daily work activities, leisure activities or essential tasks over the internet. Placer County will work with service providers in conjunction with the Gold Country Broadband Consortium (aka Sierra Business Council) to identify the underserved and unserved areas and develop projects to extend broadband access to the homes and businesses within those regions.

Placer County's Information Technology 2021 Strategic Plan can be viewed at <https://www.placer.ca.gov/DocumentCenter/View/2163/Information-Technology-Strategic-Plan-PDF>.

This project will provide fast, reliable broadband and therefore enable teleworking and virtual learning where it was not possible before. This could result in a decrease in vehicle miles travelled, reducing vehicle emissions, and help address climate change.

Use of Evidence

This project does not include an evidence-based intervention.

Performance Report

On June 14, 2022 the Placer County Board of Supervisors approved a qualified list of providers for broadband internet expansion services. Staff is currently prioritizing the areas on which to request bids for broadband infrastructure construction. Responses to this request are expected to be received in the fall, with contracts executed soon thereafter.

This project is expected to experience supply chain issues due to the pandemic. There will also be high demand for contractors capable of performing this work as a result of the large amount of government funding available for broadband infrastructure projects. This is expected to create some challenges in securing contractors in the needed timeframe. Staff will nevertheless work within these constraints to ensure projects are completed timely.

We will be using community survey assessments and working with internet service providers to baseline current levels of internet availability across geographic areas. Comparison surveys before and after infrastructure expansions will allow us to evaluate program success and confirm expanded and improved access in underserved areas. Specific key performance indicators include

- Upload and download speeds
- Miles of fiber installed
- Cost per mile
- Cost per passing
- Number of funded locations served, broken out by speeds
- Number of funded locations served, broken out by type

Project 100-04: Affordable Housing Infrastructure

Funding amount: \$500,000

Project Expenditure Category: 5.2 Clean Water: Centralized Wastewater Collection and Conveyance

Project overview

This project will provide advance reimbursement to a developer for eligible sewer infrastructure projects in support of affordable housing.

Use of Evidence

These funds are not being used to fund an evidence-based intervention.

Performance Report

On [April 19, 2022](#), the Placer County Board of Supervisors approved an agreement with the Haldeman Entities, which is the owner and developer of a major subdivision in North Auburn. Per this agreement, Haldeman Entities has agreed to deed restrict a number of units for local workforce housing and to offer nearly all units for local workforce housing, in exchange for \$500,000 advance reimbursement of eligible sewer infrastructure costs.

The key performance indicator for the Affordable Housing Infrastructure project will be the complete infrastructure improvements necessary to support 52 planned for sale local workforce housing units and additional economic facilities identified on opportunity sites in the North Auburn area.

Project 200-02: Ongoing Public Health Response

Funding amount: \$247,159

Project Expenditure Category: 1.7 Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)

Project overview

Funding will be used for unexpected expenses related to the COVID-19 pandemic, and may include purchases of personal protective equipment, utilization of temporary staffing, public outreach, etc.

Use of Evidence

These funds are not being used to fund an evidence-based intervention, but rather to continue to provide pandemic response services as the pandemic continues to affect our residents.

The Health and Human Services Department's Public Health Division's website is located at <https://www.placer.ca.gov/2863/Public-Health>.

Performance Report

There has been no spending during the quarter ending June 30, 2022.

Project 200-03.1: Urgent Care Center - Capital

Funding amount: \$140,600

Project Expenditure Category: 1.12 Mental Health Services - CAPITAL

Project overview

The proposed Project would add a 6-bed 24/7 Mental Health Adult Crisis Respite Center (Urgent Care Center) embedded within our existing array of services at the Cirby Hills campus. It would be considered an intermediate level of support for those experiencing a

mental health crisis that is more severe than what a standard “drop-in center” could provide but does not require an emergency room or inpatient psychiatric hospitalization setting. Residential crisis stabilization programs to be provided at this facility (see Project 200-03.2) will offer short-term “sub-acute” care for individuals who need inpatient stay, at lower costs and without the overhead of hospital-based acute care.

The goal of the Urgent Care Center is to create a local respite service that offers a safe, supportive, home-like environment for community members to utilize when experiencing a behavioral health crisis. It is an alternative that is less costly and less intrusive than a hospital setting and more easily designed to connect individuals immediately to needed supports and ultimately reduce recidivism.

Creating a new behavioral health receiving center where law enforcement can drop off patients and individuals/families can self-refer will be a culture shift and an innovative practice for Placer County. Placer will shift from being overly dependent on emergency rooms and having law enforcement present for all crisis interactions, to having an environment that is solely focused on the behavioral health needs of the individual. This shift is extremely innovative for Placer County. Services will be provided by peer and licensed behavioral health teams specifically trained in crisis intervention, de-escalation, and engagement tools. The staff will be well-trained in linkage to post crisis care and be invested in ensuring treatment plans are client-centered and individualized.

Renovation is nearly final, and a ribbon cutting for the new facility will take place on August 15, 2022 with operations anticipated to start September 6, 2022.

The estimated cost for this project is more than the \$140,600 allotted. The amount needed in excess of that will be funded by other secured sources.

Use of Evidence

This project does not include an evidence-based intervention.

Performance Report

The success measurement for this project will be the timely and within-budget completion of the construction of the Urgent Care Center.

Project 200-03.2: Urgent Care Center - Program

Funding amount: \$4,777,241

Project Expenditure Category: 1.12 Mental Health Services

Project overview

As discussed above, the County is using SLFRF funds to add a 6-bed 24/7 Mental Health Adult Crisis Respite Center (Urgent Care Center) embedded within our existing array of services at the Cirby Hills campus. This project would fund the staff and programming of the Center through 2024.

Services will include:

- Case management/linkage to services
- Crisis management
- Individual and group therapy
- Peer-to-peer support/peer services
- Linkage to cultural supports and services, including cultural brokers
- Development or review of a Wellness, Recovery, Action, Plan (WRAP plan)
- Medication review/consultation with RN (during daytime hours)
- Psychiatric consult (as needed)

Renovation is nearly final, and a ribbon cutting for the new facility will take place on August 15, 2022 with operations anticipated to start September 6, 2022.

Use of Evidence

The goal of the Urgent Care Center is to create a local respite service that offers a safe, supportive, home-like environment for community members to utilize when experiencing a behavioral health crisis. SLFRF funds will be used to seek out evidenced-based interventions such as trauma-informed care, to best serve guests admitted into the program. Trauma-informed care offers the opportunity to engage more fully in their health care, develop a trusting relationship with their provider, and improve long-term health outcomes.

Trauma-informed care seeks to:

- Realize the widespread impact of trauma and understand paths for recovery
- Recognize the signs and symptoms of trauma in patients, families, and staff
- Integrate knowledge about trauma into policies, procedures, and practices
- Actively avoid re-traumatization

Total project cost of \$4,777,241 is allocated toward evidence-based intervention.

Performance Report

For this project, Placer County will work with an outside evaluator and internal system analysts to identify the key qualitative and quantitative data to collect and measure, as well as the most effective way to capture the data through our systems (such as Avatar). Measurements will likely include:

- Demographics and number of people served. What proportion of people experiencing a behavioral health crisis are allowed to use and access the Center? Are there identified access barriers?
- Change in severity/intensity of psychological symptoms between admittance to discharge (pre- and post-test client measurable questionnaire)
- Percentage of admissions requiring higher level of care upon discharge versus those who stabilized to home
- Percentage of those successfully connected to follow-up care, behavioral health services, including those in the Cirby Hills Campus, and other community supports and alternatively, no-show rates for follow-up appointments post discharge. How long do clients engage in service, who becomes disengaged, and why? How does the campus influence these questions?

- Referral tracking: Referrals received by whom (i.e., law enforcement, Sutter Hospital, family member) and from where (geographic area/location such as Roseville, Rocklin, Lincoln, etc.)
- Recidivism rates over time
- Impact on local emergency room departments: change in wait times, percentage of those referred vs accepted
- Qualitative client satisfaction surveys: How satisfied are clients and families with the care and support they receive?
- Qualitative feedback (quarterly meetings etc.) from stakeholders including but not limited to community members, peers/family members, Consumer Council, community-based organizations, Sutter Hospital, law enforcement, and program staff.

Project 200-04: SUD Perinatal

Funding amount: \$1,005,000

Project Expenditure Category: 1.13 Substance Use Services

Project overview

Placer County’s perinatal services team provides women-specific support services. The goal is to increase access to treatment, provide outreach to underserved clients, and to improve treatment outcomes for pregnant and postpartum women. Services include case management, SUD and mental health (MH) assessment, educational and vocational services, TB and HIV screening and services, parenting skill-building, and SUD treatment linkage. Substance abuse education will also be provided and will focus on the impacts of alcohol and/or illicit drug use during pregnancy and while breastfeeding. The perinatal team works closely with many community partners to ensure prompt access to both primary and pediatric care when needed. The needs of dependent children are also prioritized. When treatment services for children are deemed medically necessary, this team will assist with these linkages. Perinatal residential treatment, outpatient counseling (both SUD and MH), medication assisted treatment, and transitional housing are all treatment interventions available to Perinatal clients.

The COVID-19 pandemic required residential SUD providers to create increased distance between their residents which then reduced capacity. In addition, isolation due to COVID-19-exacerbated addiction issues within the community drove up the requests for services by over 50%. The wait time to enter treatment was already over the guidelines set forth by the state prior to COVID-19 but have nearly doubled since the beginning of the pandemic. COVID-19 has also impacted the workforce within these facilities, decreasing access to quality care.

SLFRF funds will allow us to expand our current staffing model. Previously, we employed one part-time social worker to perform outreach and attend to the service needs of this population. Through these funds, we plan to hire one full-time social worker (Client Services Practitioner) and one full-time medical professional (Licensed

Vocational Nurse) to expand and diversify service delivery. The search for qualified candidates has been a challenge thus far.

The website for the Health and Human Services perinatal website is located at <https://www.placer.ca.gov/2195/Perinatal-Substance-Use-Services>.

Use of Evidence

These funds are not being used to fund an evidence-based intervention, but rather services. Services are determined appropriate for participants through the use of a standardized assessment tool and meeting the perinatal treatment definition.

Performance Report

Placer County uses Network Provider Performance Standards to measure and track program performance across its SUD services. These standards will also be used to measure success and outcomes within the perinatal program as well. Measures include timeliness (access to the programs), recidivism rates over time, number of people treated over a baseline amount, access to outpatient treatment, and qualitative client satisfaction surveys. We also adhere to Perinatal Practice Guidelines provide by the California Department of Healthcare Services.

Project 200-05: Residential Treatment and Recovery

Funding amount: \$1,000,000

Project Expenditure Category: 1.13 Substance Use Services - CAPITAL

Project overview

We plan to assist current providers with opening additional recovery residence and residential treatment programs. This would be accomplished by purchasing existing buildings, providing financial support to construct infrastructure for new buildings, and/or providing financial assistance to providers for leasing costs for additional locations. Ultimately, we hope to expand services with our existing or new contractors to open at least two programs within Placer County since all available Recovery Residence programs reside in neighboring counties.

Use of Evidence

These funds are not being used to fund an evidence-based intervention, but rather the purchase/construction of buildings, and/or services. Services are determined appropriate for participants through the use of a standardized assessment tool.

Performance Report

Key performance indicators for the Residential Treatment and Recovery program include the demographics and number of customers served, recidivism rates over times, and qualitative client satisfaction surveys.

Project 200-06: Expanded Family Crisis Mobile Team

Funding amount: \$1,200,000

Project Expenditure Category: 1.12 Mental Health Services

Project overview

Address behavioral and mental health needs and mitigate negative effects from increases in economic hardship, material insecurity, parental stress, and behavioral health challenges in families with children. To accomplish this task, we intend to expand our Family Crisis Mobile services to a larger area of Placer County through the addition of another mobile response team.

Services and delivery mechanisms include:

- Case management/linkage to services
- Crisis management
- Peer-to-peer support/ peer services
- Linkage to cultural supports and services, including cultural brokers
- Development or review of a Wellness, Recovery, Action, Plan (WRAP plan)
- Medication review/consultation with RN (during daytime hours)
- Psychiatric consult (as needed)

Intended Outcomes:

- Decrease emergency room visits by:
 - Improving mobile crisis response times
 - Prioritizing outreach to youth/young adults who are repeat visitors
 - Expanding referral sources beyond law enforcement and crisis line
 - Increasing the ratio of in-home safety plans written versus emergency room visits and psychiatric hospitalizations
- Decrease the number of family stress and strain-related calls that become:
 - Law-enforcement-involved calls
 - Child Welfare investigations
 - Inpatient hospitalizations
- Improve a child/youth and family crisis experience by:
 - Providing supportive services in non-institutionalized settings to children, adults, and families in crisis
 - Reducing the time that children, adults, and families in crisis interact with law enforcement personnel
 - Providing Family/Parent advocates to support and educate family and support people during the crisis
 - Reaching out to the communities in the southern and mid-county areas so that crisis services can be provided before they necessitate law enforcement involvement

This project will deliver expanded services by hiring additional FTE's and/or utilizing contractors depending on what is deemed to be the most efficient model.

Information the Placer County's mobile crisis teams can be found at <https://www.placer.ca.gov/5982/County-Mental-Health-Triage-Services>.

Use of Evidence

The goals of the project are to:

- Improve the client and family experience by increasing crisis responses in the community and decreasing those in institutional settings
- Work with local police departments without being tied to them for referrals (which has limited the number of families being served thus far)
- Expand responses to the entire southern county geographic area
- Make all adults and children between the ages of 0 and 25 in the southern and mid-county areas a priority call

SLFRF funds will be used to seek out evidenced-based interventions such as trauma-informed care, to best serve guests admitted into the program.

Trauma-informed care offers the opportunity to engage more fully in their health care, develop a trusting relationship with their provider, and improve long-term health outcomes.

Trauma-informed care seeks to:

- Realize the widespread impact of trauma and understand paths for recovery
- Recognize the signs and symptoms of trauma in patients, families, and staff
- Integrate knowledge about trauma into policies, procedures, and practices
- Actively avoid re-traumatization

The total project cost of \$1,200,000 is allocated to evidence-based interventions.

Performance Report

Key performance indicators include the demographics and number of customers served, recidivism rates over times, and qualitative client satisfaction surveys.

Project 200-07: Home Visiting

Funding amount: \$1,980,000

Project Expenditure Category: 2.12 Healthy Childhood Environments - Home Visiting

Project overview

This project is intended to address disparities in public health outcomes, serve populations disproportionately impacted by the COVID-19 public health emergency, and address childhood health or welfare. This includes childcare; home visits by health professionals, parent educators, and social service professionals; and services for child welfare involved families and youth. HHS will do this by expanding services with our contactors over the next three years.

Intended outcomes:

- Decrease number of youths entering the Child Welfare System
- Reduce neglect and abuse
- Provide more services in the community
- Provide parenting and family support to youths and families

These services would be provided through community providers who already contract with HHS. The timeline is based on their ability to hire additional staff and scale up.

Use of Evidence

These funds are not being used to fund an evidence-based intervention, but rather services. Services are determined appropriate for participants through the use of an assessment.

Performance Report

A key performance indicator of the Home Visiting project is the increase in the number of families served by home visiting above the baseline amount, amount of child welfare supports, including use of culturally supported providers to reach those populations impacted by the pandemic in a disparate manner, and child welfare relative stabilization.

No children have been served by childcare and early learning services.

Twelve new families have been served by home visiting since expenditures have been made for this expanded program. This number does not represent the total number of families served by this program, as many families had already received home visits before the program was expanded with SLFRF funds. It also does not represent the total number of visits, as some families may be visited ten times or more. This is also a preliminary number that is subject to revision as our vendor finalizes the data. Updated information will be provided in subsequent reports.

Project 200-08: Youth Housing

Funding amount: \$1,050,000

Project Expenditure Category: 3.12 Housing Support: Other Housing Assistance

Project overview

The intent of this project is to acquire housing for transitional age youth and former foster youth, where they will be able to receive supportive services with a goal of better outcomes in early adulthood. However, there has been a significant increase in housing costs over the last couple of years, so we are working to identify potential properties to acquire that will meet the project's intended outcomes.

Intended Outcomes:

- Housing for unserved and underserved transitional age and former foster youths

- Reduce the disparity former foster and transitional age youth face in housing and permanent supportive housing
- Provide better outcomes in early adulthood for foster youth to complete school, go to college, and find housing.
- Keeping the unserved and underserved out of homeless shelters

Use of Evidence

These funds are not being used to fund an evidence-based intervention.

Performance Report

The key performance indicators for the Youth Housing project include:

- Housing for unserved and underserved transitional age and former foster youths
- Reduce the disparity former foster and transitional age youth face in housing and permanent supportive housing
- Reduce the number of foster youth with poor outcomes for completing school, going to college, and finding housing.
- Keeping the unserved and underserved out of homeless shelters.

Project 500-01: Revenue Replacement

Funding amount: \$10,000,000

Project Expenditure Category: 6.1 Provision of Government Services

Project overview

In the second Project and Expenditure Report due April 30, 2022 Placer County elected the Standard Allowance of \$10 million for revenue replacement, as permitted in the final rule. The specific use of these funds is still under consideration but will likely be used to meet critical countywide needs, such as fire prevention efforts and affordable housing. The funds may also be used to balance the budgets of departments and divisions that are affected the most by a loss of revenue or other COVID-19-related impacts, to enable their continued provision of government services.