



**MEMORANDUM  
HEALTH AND HUMAN SERVICES  
ADMINISTRATION**  
County of Placer

**TO:** Honorable Board of Supervisors **DATE:** September 27, 2022  
**FROM:** Robert Oldham, Director of Health and Human Services  
**BY:** Joey Wojtowicz, Staff Services Analyst II  
**SUBJECT:** Overview of Health and Human Services Funding and Expenditures

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**ACTION REQUESTED**

Receive a report on Health and Human Services funding and expenditures.

**BACKGROUND**

In 1996, a group of forward-looking Placer County leaders made the most of the growing movement to provide more comprehensive and less fragmented services. Their efforts helped give rise to the passage of Senate Bill 1846, which allowed Placer County to become one of the first California communities to create an integrated health and human services pilot program. This cutting-edge legislation sought to overcome challenges that had long stymied the delivery of client-centered, holistic services – namely, that health and social services were offered through separate and uncoordinated programs established in response to narrow funding, reporting and reimbursement requirements.

More than 25 years later, Placer County Health and Human Services (HHS) has emerged from this pilot as a nationally recognized, award-winning organization committed to building a healthier community. Propelled by its accomplishments, HHS no longer represents a structure to test. Sometimes referred to as the 'Placer Model', HHS is now an enduring model established into law with the passage of Assembly Bill 2547.

Yet despite a legacy of innovation, success, and acclaim, and notwithstanding being the largest county department, many in our community could benefit from greater understanding and awareness of the Placer HHS model of service, the wide array of services we provide, the nature of HHS funding and expenditures, and HHS strategic priorities and key outcomes. As part of its 2022-2024 strategic plan, HHS has prioritized engagement with key stakeholders to deepen understanding of the role and value of HHS and so that HHS can better appreciate local concerns. In particular, there is growing interest from key stakeholders in better understanding HHS funding and expenditures.

With its talented and committed staff of approximately 800 people, HHS offers integrated programs through five operating divisions: Adult System of Care, Children's System of Care, Environmental Health and Animal Services, Human Services and Public Health, with fiscal guidance and oversight from Administrative Services. Together, the Department serves the

community through a combination of direct services and a robust network of public, private and community-based partners.

Most HHS funding comes from state and federal sources, sources that have grown significantly in recent years. HHS now only relies upon County General Fund for nearly 17% of its annual budget. External funding sources often require close adherence to a defined scope of work or other service model specifications, and at times these specifications can run counter to local preferences. Therefore, additional local funding is often necessary to provide service models that address local needs yet may not conform to state and federal specifications. Moreover, coverage of some overhead costs are limited or even prohibited by external funding sources. Some overhead costs have grown considerably and are often beyond HHS control. And there are some remaining services (such as animal services, emergency homeless shelters/service centers, emergency responses, etc.) that are expected by our community, but have virtually no external funding source to support their delivery.

Placer HHS will promote financial sustainability by maximizing external revenue sources and minimizing reliance upon County General Fund and other local revenue sources. Nonetheless, HHS must balance our approach to financial sustainability with our commitment to meet the unique local health and human service needs and to advance our legacy of integration, innovation, and excellence.

**FISCAL IMPACT**

None

**ATTACHMENTS**

None