

County Funds Overview

Placer County's FY 2017-18 Final Budget was developed based upon the policy considerations outlined in this section and included in the County Executive Officer's Budget Message.

COUNTY OPERATING FUNDS

Government budgets, or appropriations¹, are legal limits on how much a department can spend and may not be exceeded unless additional funding is authorized through budget revisions approved by the Board of Supervisor. In practice, appropriations are the authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes, and are limited to one year. Placer County's 90 appropriations are listed in the Index on page 673. Critical components of a government fund are financing requirements (financing uses and provision for reserves²), which are offset by available financing (financing sources, cancelled reserves and fund balance³ carryover). When total financing requirements equal total available financing, the budget is balanced.

Placer County has 13 operating and two capital and infrastructure funds (Figure 1) that make up the FY 2017-18 Final Budget.⁴ The funds are consistent with the County's organizational and operational structure and differ from how they are reported on the Comprehensive Annual Financial Report (CAFR). The *Public Safety Fund*, *Tahoe Tourism and Promotion Fund*, and the *Open Space Fund* are combined into the *General Fund* on the CAFR for reporting purposes per standard accounting practice. The infrastructure funds are reported separately in the CAFR. Further detail about the basis of budgeting and annual reporting can be found under the Budget Process on page 41.

FY 2017-18 FINAL BUDGET

Placer County's FY 2017-18 Final Budget is recommended at \$866,170,825, representing an increase of \$50.4 million or 6.2% compared to the FY 2016-17 Final Budget.

- Funding for the FY 2017-18 Operating Budget includes:
 - \$446.4 million in *General Fund* revenues
 - \$320.7 million in other fund revenues
 - \$3.3 million in reserve cancellations
 - \$95.7 million in fund balance carryover (all operating funds):
 - \$47.1 million *General Fund*
 - \$6.6 million *Public Safety Fund*
 - \$27.6 million *Capital Projects Fund*
 - \$1.3 million *DMV Special Collections Fund*
 - \$10.2 million *Lake Tahoe Tourism & Promotions Fund*
 - \$2.9 million *among other operating funds*

The Final Budget contains \$134.4 million in Capital and Road Infrastructure Funds, a decrease of \$13.7 million or 9.2% compared to the FY 2016-17 Final Budget. Capital and Road Infrastructure Funds are dedicated to capital construction and maintenance of County buildings and infrastructure to ensure public access to services, road and bridge infrastructure, storm maintenance, and snow removal and are supported by \$107.3 million in revenues and \$27.3 million in fund balance.

¹ Appropriations are the spending authority to incur expenditures or obligations for specific purposes.

² Reserves are a set-aside amount of funds designated for specific future uses and easily liquidated when needed to meet expenditure requirements, emergency situations, or a series of planned financial events.

³ Fund Balance is the amount of assets and revenues that remain at the end of a fiscal year after offsetting all expenditures.

⁴ Proprietary funds, county service areas, and Board governed special districts are not included in the County Operating Budget, and are addressed separately.

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As indicated in Figure 1 below, the FY 2017-18 Final Budget is \$50.4 million higher than the FY 2016-17 Final Budget, an increase of 6.2%. This increase is comprised of several components, including an increase of \$30.2 million in the *General Fund* (6.7%); an increase of \$10 million in the *Public Safety Fund* (5.5%); an increase of \$12 million in the *Tahoe Tourism and Promotion Fund* (141%); partially offset by a \$13.7 million decrease (9.2%) in the *Public Ways and Facilities Fund and Capital Projects Fund* combined; and other operating fund adjustments (all discussed below).

Figure 1. Operating & Capital Budgets, Financing Requirements Comparison

Financing Requirements	Final Budget FY 2016-17	Final Budget FY 2017-18	\$ Change FY 2016-17 to FY 2017-18	% Change
Operating Budget				
General Fund	\$ 451,927,218	\$ 482,168,723	\$ 30,241,505	6.7%
Housing Authority Fund	2,452,192	2,429,319	\$ (22,873)	-0.9%
Community Revitalization Fund	350,200	175,337	\$ (174,863)	-49.9%
Low & Moderate Income Housing Asset Fund	843,835	1,094,088	\$ 250,253	29.7%
Special Aviation Fund	27,500	15,000	\$ (12,500)	-45.5%
Public Safety Fund	180,428,666	190,380,409	\$ 9,951,743	5.5%
DMV Special Collections Fund	2,007,570	2,119,795	\$ 112,225	5.6%
Gold County Tourism & Promotion	91,482	66,603	\$ (24,879)	-27.2%
Fish & Game Fund	11,190	11,535	\$ 345	3.1%
Tahoe Tourism & Promotion	8,460,739	20,387,717	\$ 11,926,978	141.0%
Open Space Fund	1,795,352	1,620,553	\$ (174,799)	-9.7%
County Library Fund	7,423,243	8,318,589	\$ 895,346	12.1%
Fire Control Fund	4,366,414	5,036,786	\$ 670,372	15.4%
Debt Service Fund	4,145,943	4,158,204	\$ 12,261	0.3%
Subtotal Operating Funds	\$ 664,331,544	\$ 717,982,658	\$ 53,651,114	8.1%
Infrastructure Budget				
Capital Projects Fund	\$ 70,589,797	\$ 66,725,643	\$ (3,864,154)	-5.5%
Public Ways & Facilities Fund	77,541,516	67,718,990	\$ (9,822,526)	-12.7%
Subtotal Infrastructure Funds	\$ 148,131,313	\$ 134,444,633	\$ (13,686,680)	-9.2%
Provisions for Reserves - All Operating Funds*	3,317,881	13,743,534	\$ 10,425,653	314.2%
Total Financing Requirements:	\$ 815,780,738	\$ 866,170,825	\$ 50,390,087	6.2%
*Provision for Reserves includes: FY 2016-17: \$2.4 million in Tahoe Tourism & Promotion; and \$833,677 in other funds FY 2017-18: \$11.4 million in General Fund; \$1.1 million in Open Space; and \$1.3 million in other funds.				

County Workforce

As a service driven provider, salary and benefit costs remain the largest expenditure category in the County budget, representing \$334.9 million (39%) of the \$866.1 million budget. The FY 2017-18 Final Budget includes 2,645 funded positions, a decrease of 8 from FY 2016-17. This net decrease is primarily in the Health and Human Services (24 position decrease) and Probation (12 position decrease) departments due to the transition of the County-operated Medical Clinics and Food Services programs to a private industry service delivery model. A majority of the resulting decrease is offset by expanded workloads and an increase in the financial support required for continued land development activities, professional stabilization of library services, transit services and social security fraud investigators in the District Attorney's office.

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THE GENERAL FUND

The **General Fund** is the largest countywide fund and is a Major Governmental fund. It underwrites most countywide operations either directly as the “net county cost”⁵ of *General Fund* budgets, or indirectly through contributions to other funds. The *General Fund* supports the operations of most County funds through direct contributions, which may include required state “maintenance of effort” payments for certain programs. The *General Fund* includes appropriations for general government, finance, planning and building inspection, facilities, and health and human services. The *General Fund* makes contributions to other funds for public safety services, fire protection services, capital construction, road maintenance and construction, library services, and debt service.

The *General Fund* includes the following departments:

- Administrative Services
- Agricultural Commissioner
- Assessor
- Auditor - Controller
- Child Support Services
- Community Development Resource Agency
- County Clerk-Recorder
- County Counsel
- County Executive Office
- Farm Advisor
- Health and Human Services
- Human Resources
- Public Works and Facilities
- Treasurer – Tax Collector
- Veterans Services

General Fund allocated positions, at 1,485 positions in the Final Budget, have increased by two when compared to FY 2016-17 Final Budget. Funded *General Fund* positions total 1,333, a decrease of 14 positions (1.0%) from the FY 2016-17 Final Budget.

Figure 2 below displays the *General Fund* budget for FY 2016-17 compared to FY 2017-18.

Figure 2. General Fund Financing Uses and Reserves

Financing Requirements	Final Budget FY 2016-17	Final Budget FY 2017-18	\$ Change FY 2016-17 to FY 2017-18	% Change
Financing Uses	\$ 451,927,218	\$ 482,168,723	\$ 30,241,505	6.7%
Provisions to Reserves	-	11,393,648	\$ 11,393,648	N/A
Total Financing Requirements:	\$ 451,927,218	\$ 493,562,371	\$ 41,635,153	9.2%

The FY 2017-18 *General Fund* operating budget (total financing uses and provisions to reserves) is recommended at \$493.6 million, an increase of \$41.6 million or 9.2% from the FY 2016-17 Final Budget. The increase is mostly attributable to several factors: bargaining unit negotiations and general inflation of salaries and benefits (about \$13.2 million), removal of the Medical Clinics appropriation (\$7.3 million decrease), increased cost in services and supplies (\$10 million), increased contribution to Public Safety (\$9.5 million), and *General Fund* contributions to capital and contingency reserves (\$11.4 million net). The adjustments noted are partially offset by the removal of prior year one-time expenditures, new one-time expenditures and adjustments to countywide overhead charges. Property tax, the County’s largest discretionary revenue source, continues to increase due to the recovery in property values in the wake of the recently experienced recession. Targeted revenue sources continue to improve, primarily in the Health and Human Services Department, reflecting state program expansions that increase County service responsibilities. The *General Fund* includes a higher level of discretionary revenues including property tax and sales tax to support Board prioritized services. *General Fund* financing requirements maintain essential services and programs and reflect prioritizing discretionary revenue to cover a majority of base budget cost increases for

⁵ Net county cost is the portion of an appropriation that is funded from general-purpose revenue or available fund balance; total appropriation costs less direct fees, grants or reimbursements.

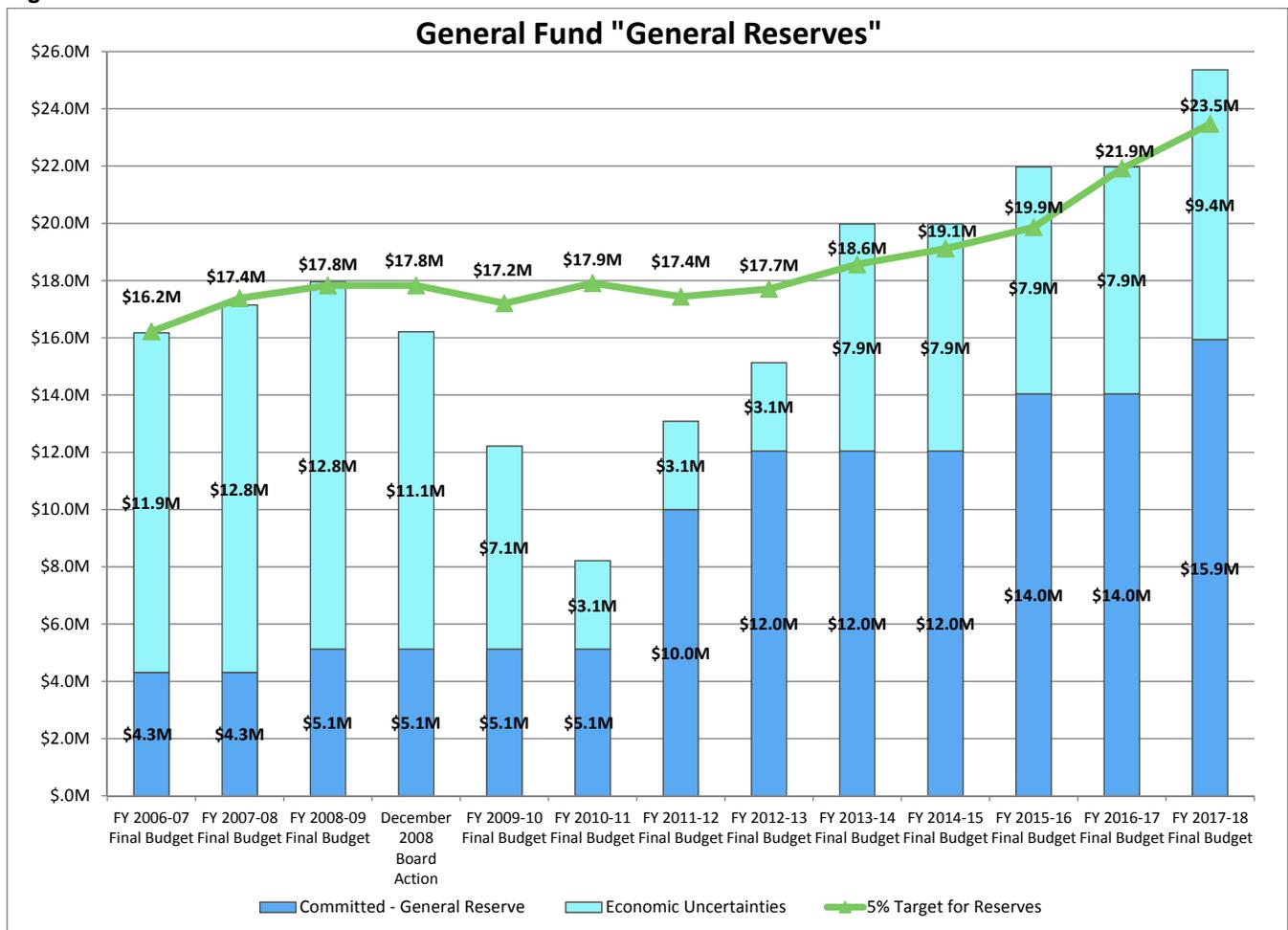
County Funds Overview

General Fund departments. This approach, coupled with the goal to decrease annual carryover fund balance attributable to vacant funded positions by integrating salary savings into departmental base budgets, works to maintain a sustainable budgetary model consistent with the multi-year budget framework.

Use of Reserves and Contingencies

Maintenance of adequate levels of reserves has been part of the County’s fiscal planning process for many years. Continued implementation of the Budget and Financial Policy has enabled Placer County to set aside resources for difficult budget years, and has provided a solid foundation for County revenues. Although reserves were used for several years to mitigate impacts of the recently experienced “Great Recession,” the County has since consistently achieved the 5% General / Economic Contingency Reserve minimum target in accordance with Budget and Financial Policy. General Reserve levels are noted below:

Figure 3 – General Fund “General Reserves”



The recommended *General Fund* contingency funding set-aside for unanticipated expenditures or revenue shortfalls is 1.5% of *General Fund* operating costs, or about \$7.1 million for FY 2017-18. The current operating contingency funding included in the FY 2017-18 Final budget is \$7.15 million; consistent with the recommended amount per County policy. These funds may be used for operating costs and / or unanticipated revenue decreases.

The 5% General / Economic Contingency Reserve and 1.5% operating contingency funds are recommended to be slightly adjusted at Final Budget to maintain the balances consistent with County policy. The 5% General / Economic

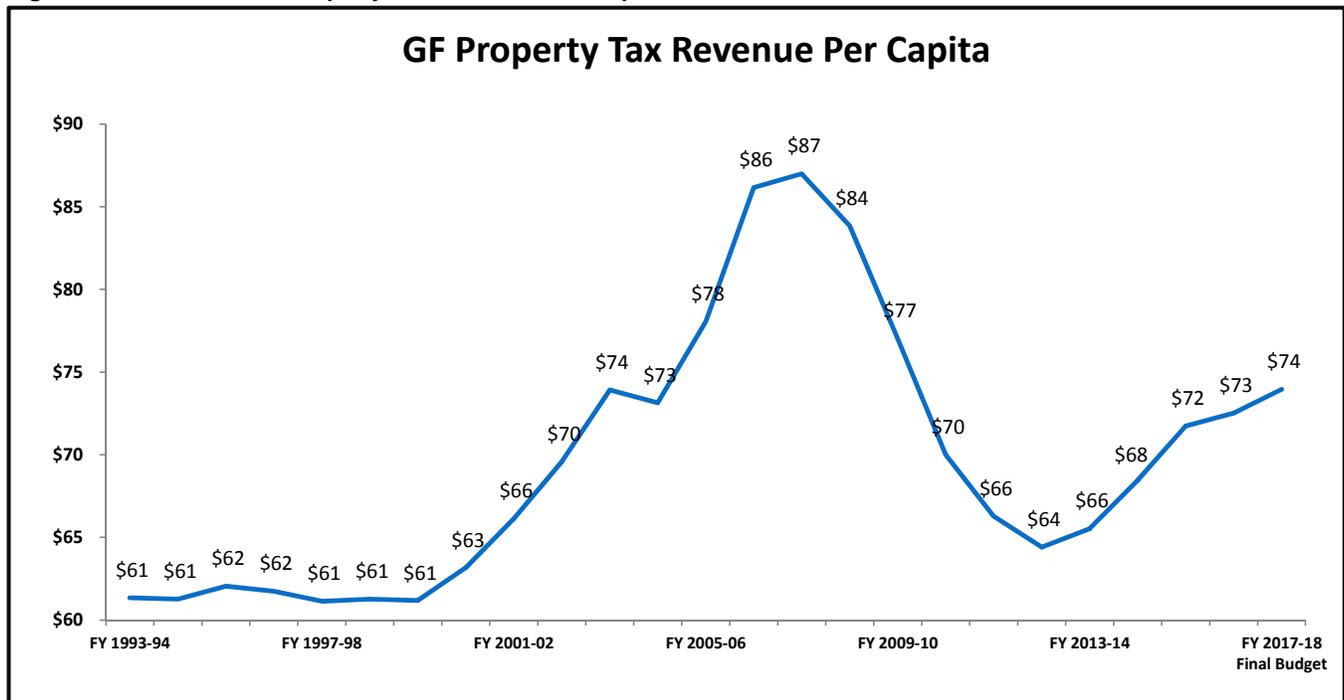
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Contingency Reserve is recommended to be funded at an amount of \$25.3 million (5.3%) in the FY 2017-18 Final Budget.

Revenue Estimates

FY 2017-18 budgeted *General Fund* revenues have increased by approximately \$28.1 million overall when compared to amounts budgeted for FY 2016-17, attributable to the continuing economic recovery. FY 2017-18 budgeted revenues include increases for property taxes (\$6.5 million); transient occupancy taxes (\$1.3 million) charges for services (\$5.8 million); in-lieu property and sales taxes (\$6.7 million); intergovernmental revenues (\$3.9 million); sales tax (\$560,000); and Redevelopment Property Tax Trust Fund (RPTTF) residual distributions and pass-throughs (\$590,000). Collections of property tax represent the largest single source of discretionary revenue available in the *General Fund*. Adjusting for County population and inflation, the per capita amount of property tax collected is anticipated to be at levels experienced in FY 2005-06, as shown in Figure 4 below (note: amounts are adjusted for inflation). Real property assessed valuations have recovered to peak levels experienced just before the onset of the “Great Recession” and are expected to grow modestly at a rate of approximately 2.0% - 3.0% consistent with Proposition 13 valuation growth limits and recovery of property valuation.

Figure 4 – *General Fund* Property Tax Revenue Per Capita



Per capita property tax revenue amounts calculated based on actual or projected property tax revenue divided by population estimates and adjusted for inflation.

General Fund Contributions and Obligations

As previously noted, the *General Fund* often indirectly supports County operations through direct contributions of discretionary *General Fund* revenue sources. The operating impact on the FY 2017-18 Final Budget for notable contributions is highlighted below:

- **Contribution to Debt Service:** The *General Fund* is currently obligated to fund a portion of the bi-annual debt service payments on the 2014 refunding of the 2006 (Administrative and Emergency Services Building

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Refinance Project) and 2007 (South Placer Justice Center Courthouse Financing Project) certificates of participation and other administrative costs relating to the Other Debt Service Fund. The principal and interest payment on the 2014 refunding of the certificates of participation is \$4.1 million in the FY 2017-18 Final Budget. The *General Fund* contribution towards the debt and administrative costs is \$3.4 million for the FY 2017-18 Final Budget.

- **Contribution to Public Safety:** Annually, the *General Fund* makes a direct contribution to the *Public Safety Fund* to support current public safety operations. The contribution for the FY 2017- 18 Final Budget is \$108.6 million and represents approximately 60% of all *Public Safety Fund* Revenues.

Figure 5. General Fund Contribution to Public Safety Fund

Financing Requirements	Final Budget FY 2016-17	Final Budget FY 2017-18	\$ Change FY 2016-17 to FY 2017-18	% Change
Contribution to Public Safety	\$ 99,195,262	\$ 108,568,100	\$ 9,372,838	9.4%

The contribution to the *Public Safety Fund* represents approximately 51.4% of the *General Fund* discretionary spending.

- **Contribution to Facilities and Infrastructure:** Annually, the *General Fund* makes a direct contribution to the *Capital Fund* (Fund 140) to support capital and major maintenance projects and the *Public Ways and Facilities Fund* (Fund 120) to support the cost of operations for road resurfacing and overlay projects. The *General Fund* contribution in total for the FY 2017-18 Final Budget is \$11.1 million, of which, \$3.7 million has been designated as a contribution to the *Public Ways and Facilities Fund*, \$1.5 million as a contribution to the *Capital Fund*, \$3.3 million for the construction of the Auburn Jail Retrofit Project, and \$2 million for the purchase of California Air Resources Board (CARB) compliant road maintenance equipment and chip seal for 100 miles of County roadways. The largest discretionary revenue source (\$6.8 million) supporting the contributions to these funds are depreciation charges on existing County infrastructure recovered by the *General Fund* through the countywide cost allocation plan (A-87).
- **Community and Agency Support:** The *General Fund* is obligated to pay for countywide initiatives, unanticipated expenditures not appropriately budgeted in departmental appropriations, and to make contributions to outside entities or other County departments. The community and agency support appropriation in the *General Fund* covers these budgeted expenditures. The total budget for the community and agency support appropriation for the FY 2017-Final Budget is \$8.9 million. Major spending categories include: \$2.2 million to sustain and stabilize countywide library services, \$1 million in uninsurable defense costs for general liability claims, \$1 million for open space acquisition and \$1.3 million for economic development projects.

PUBLIC SAFETY FUND

The **Public Safety Fund** is a Major Governmental Fund⁶ made up of four departments: Sheriff, District Attorney, Probation and the County Executive Office. The FY 2017-18 *Public Safety Fund* operating budget is recommended at \$190.4 million, an increase of \$10 million or 5.5% over FY 2016-17. Revenue estimates for public safety are \$181.4 million, \$13 million or 7.7% higher than FY 2016-17. Included in these estimates are the following major revenues:

⁶ These Major Governmental funds are combined with the *General Fund* for CAFR purposes.

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- \$108.6 million in *General Fund* contribution. The discretionary *General Fund* share supporting public safety has been increased over FY 2016-17 Final Budget level to sustain status-quo operations. The discretionary *General Fund* contribution to the *Public Safety Fund* was “trued-up” to balance the fund consistent with resulting carryover fund balance and approved program expenditures considered in the FY 2017-18 Final Budget.
- \$44.2 million in public safety sales tax (Proposition 172 funding), an increase of \$4.3 million or 11.0% above FY 2016-17 reflecting a higher trend in receipts.
- \$6.5 million in Public Safety Realignment (AB 109) funding, remaining flat from FY 2016-17.
- The *Public Safety Fund* is balanced with \$6.6 million in fund balance carryover from FY 2016-17 and \$2.4 million in reserve cancellations.

Figure 6. Public Safety Fund Financing Uses and Reserves

Financing Requirements	Final Budget FY 2016-17	Final Budget FY 2017-18	\$ Change FY 2016-17 to FY 2017-18	% Change
Financing Uses	\$ 180,428,666	\$ 190,380,409	\$ 9,951,743	5.5%
Provisions to Reserves	-	-	\$ -	N/A
Total Financing Requirements:	\$ 180,428,666	\$ 190,380,409	\$ 9,951,743	5.5%

PUBLIC WAYS AND FACILITIES FUND

The **Public Ways and Facilities Fund**, commonly referred to as the *Road Fund*, is a Major Governmental fund⁷ maintained by the Department of Public Works and Facilities. This fund provides the budgetary resources for road engineering and maintenance service costs for design, construction and contract administration for both the County and private land development projects. The activities of the fund also maintain, protect, and improve approximately 1,044.9 miles of roads, and include road-related storm maintenance, and snow removal. The net budget of \$67.7 million represents a decrease of \$9.8 million as compared to the FY 2016-17 Final Budget. This difference is mostly attributed to a decrease for the nearing completion of the Kings Beach Commercial Core Improvement Project, and the completion of a federal overlay project on the County’s East Slope, but also reflects the net changes of various road, bridge, and water quality projects. The 2017-18 Final Budget *General Fund* contribution is \$3.8 million to pay the cost of operations for road resurfacing and overlay projects. The FY 2017-18 Final Budget includes \$3 million in new gas tax revenues as the result of Senate Bill 1 (California State Road Repair and Accountability Act), of which \$2.8 million will be dedicated to resurfacing roads in the Tahoe area. An additional \$2 million in *General Fund* contributions have been allocated to the Road Fund in the FY 2017-18 Final Budget for the purchase of California Air Resources Board (CARB) compliant road maintenance equipment and chip seal for 100 miles of County roadways.

CAPITAL PROJECTS FUND

The **Capital Projects Fund** is a Major Governmental fund⁷ maintained by the Department of Public Works and Facilities and provides resources for the planning, improvement, major maintenance, and construction of County buildings, sewer and solid waste systems, parks, and trails. New projects are considered based on economic development and return on investment, mitigation of health and safety needs, improvement of departmental operations, or maintenance of existing infrastructure. A Capital Financing Plan for major capital projects was approved by the Board of Supervisors in August 2017. The necessary funding required for the approved major capital projects have been included FY 2017-18 Final Budget, including: \$5 million for the initial phase of the Coroner Facility Project, \$2.6 million for the Elections Warehouse Project, \$3.3 million for the Auburn Jail Retrofit Project and \$1.8 million for various County remodel projects.

⁷ These Major Governmental funds are combined with the *General Fund* for CAFR purposes.

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The FY 2017-18 **Capital Projects Fund** budget is recommended at \$66.7 million, a decrease of \$3.9 million from FY 2016-17 Final Budget. The net decrease is mostly attributed to spending down the budget for the multi-year Mid-Western Regional Sewer project, in conjunction with a decrease in miscellaneous building projects funding; however, many project budgets are also adjusted. The FY 2017-18 Final Budget *General Fund* contribution to capital projects is \$1.5 million and provides a budgetary resource for capital and major maintenance projects. An additional \$3.3 million in *General Fund* reserve cancellations have been contributed to the *Capital Projects Fund* in the FY 2017-18 Final Budget for the Auburn Jail Retrofit project. In addition to the *General Fund* contributions, funding sources include the *Public Safety Fund*, Health and Human Services, *Solid Waste Fund* reserves, and Park Dedication Fees.

OTHER COUNTY OPERATING FUNDS

The Final Budget includes 13 operating and two capital and infrastructure funds, the largest of which have been summarized above. Other County operating funds include the *Housing Authority Fund*; the *Community Revitalization Fund*; the *Low and Moderate Income Housing Asset Fund*, the *Special Aviation Fund*, the *DMV Special Collections Fund*, the *Fish and Game Fund*, the *Lake Tahoe Tourism and Promotion Fund*; the *Open Space Fund*, the *Library Fund*, the *Fire Control Fund*; and the *Debt Service Fund*. While none of these funds is as large as those previously discussed, each fund was established to keep its assets, liabilities, and revenue and expenditures separate, usually for legal or programmatic reasons.

The **Housing Authority Fund** is a Non-Major Governmental – Special Revenue fund managed by the Health and Human Services Department, used to account for the Section 8 housing program. Funding provides direct and contracted social services to low income and high-risk target populations (including program effectiveness evaluation). The recommended financing requirements are \$2.5 million.

The **Community Revitalization Fund** is a Non-Major Governmental – Special Revenue fund managed by the Community Development and Resources Agency (CDRA), and consists of expenditures made on behalf of several federal and local programs. These programs were previously managed by the Redevelopment Agency but were shifted to CDRA in FY 2012-13 due to the dissolution of Redevelopment Agencies under AB1X 26. These programs include the Community Development Block Grant (CDBG) General Allocation, the Economic Development Block Grant (EDBG), the HOME Investment Partnership Program, the CalHome Program, and the Neighborhood Stabilization Program (NSP). These programs primarily benefit low-income persons through housing and public improvements, housing rehabilitation, and reduction of blighted conditions. The recommended Final Budget includes only those projects with approved grant revenue or other in-hand sources. The recommended Final Budget for this fund is \$175,337, which is \$174,863 less than FY 2016-17.

The **Low and Moderate Income Housing Asset Fund** is a Major Governmental fund⁸ managed by the Community Development and Resources Agency (CDRA), and provides for management of loans made under the former Redevelopment Agency, prior to its dissolution under AB1X 26. Funding for loans and administration come from the Redevelopment Property Tax Trust Fund (RPTTF). The recommended Final Budget for this fund is \$1,094,088 or \$250,253 more than FY 2016-17.

The **Special Aviation Fund** is a Non-Major Governmental – Special Revenue fund and supports the Blue Canyon Airport via federal funding by providing for capital improvements, equipment maintenance and administrative support. The Public Works Department manages this fund and the recommended financing requirements are \$15,000, funded by a state grant (\$10,000) and carryover fund balance (\$5,000).

The **DMV Special Collections Fund** is a Non-Major Governmental – Special Revenue fund managed by the Sheriff's Department, supports the Fingerprint Identification and Auto Theft Task Force activities. Revenues are

⁸ These Major Governmental funds are combined with the *General Fund* for CAFR purposes.

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generated through the collection of Department Of Motor Vehicles (DMV) Licensing Fees assessed for vehicles registered in Placer County. FY 2017-18 financing requirements of \$2.1 million are supported by revenue (\$809,764) and by carryover fund balance (\$1.3 million). The recommended Final Budget for this fund is \$112,000 more than FY 2016-17.

The **Fish and Game Fund** is a Non-Major – Special Revenue fund managed by the Agricultural Commissioner and is used to support wildlife and fish propagation and conservation efforts. Revenues from fish and game violations have declined in prior years. This results in a *General Fund* contribution of \$6,000 in FY 2017-18 which will balance the approximately \$11,535 in financing requirements with \$5,200 in revenues and \$335 in Fish and Game reserve cancellations.

The **Lake Tahoe Tourism and Promotion Fund** is a Major Governmental fund⁹ managed by the County Executive Office and receives 60% of the hotel-motel or transient occupancy taxes (TOT) in the unincorporated areas of the County that are east of the summit. In June 2012, Measure F, the North Lake Tahoe Transient Occupancy Tax Area Initiative, was voter approved to extend the additional 2% TOT in the Lake Tahoe area until September 30, 2022. Tahoe area promotional activities that encourage tourism are funded from the TOT taxes under a contract with the North Lake Tahoe Resort Association. In 1995, the Board of Supervisors approved the formation of the North Lake Tahoe Resort Association and appointed a Board of Directors, comprised of representatives from various North Lake Tahoe tourism related industries to recommend and oversee funding for the Tahoe community. Resort Association activities include marketing, promotions, visitor services and public improvements. Recommended required financing of \$20.4 million is supported by estimated revenue (\$10.5 million) and carryover fund balance (\$9.9 million). An additional \$300,000 in carry over fund balance has been allocated to contingency reserves for the fund. The recommended Final Budget for this fund is \$11.9 million more than FY 2016-17.

The **Open Space Fund** is a Major Governmental fund⁹ managed by the County Executive Office and is used to account for contributions and the acquisition of open space in the County under the Placer Legacy program. The Placer Legacy program conserves the County's diversity of landscapes and natural resources. It supports the County's economic viability, provides enhancement of property values and furthers the natural resource goals of the Placer County General Plan. Recommended funding requirements of \$1.6 million are supported by developer fees, a United Auburn Indian Community contribution, a \$1 million contribution from the *General Fund* and other revenue. The recommended Final Budget for this fund is \$1.3 million less than FY 2016-17.

The **Library Fund** is Non-Major Governmental – Special Revenue fund managed by the Library Department and provides public library services that support the educational, recreational and cultural endeavors of citizens within the community. The County Library System serves all of Placer County except for the cities of Roseville and Lincoln, which have their own library systems. The challenge continues for the County Library System to provide modern services to a growing population within the limited revenues and reserves of the Library Fund. Dedicated Library property taxes are 66% of total operating revenues. Although they increase \$179,317 (3.7%) over the FY 2016-17 Final Budget, cost increases are projected to outpace this dedicated revenue source into the foreseeable future. The Library has taken actions to reduce operating costs, and the County continues to study the appropriate balance of sustainable services to available revenues. The *General Fund* has historically provided direct contributions for salary and benefit support of the County Librarian (\$221,540) and funding support for centralized County services that are not charged directly (A-87). With the FY 2017-18 Final Budget, the *General Fund* contribution is increased \$821,000. The FY 2017-18 recommended financing requirements of \$8.3 million are supported by \$7.7 million of revenue, of which \$2.1 million is *General Fund* support, and supported by \$591,000 in carryover fund balance.

⁹ These Major Governmental funds are combined with the *General Fund* for CAFR purposes.

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The **Fire Control Fund** is a Non-Major Governmental – Special Revenue fund managed by the County Executive Office which provides fire protection services through a contract with the California Department of Forestry and Fire Protection (CalFIRE) and provides hazardous material response (HAZMAT) capability. Recommended financing requirements of \$5 million are supported by \$4 million in estimated revenue, \$560,000 in contingency reserve cancellations and \$471,000 in carryover fund balance. In FY 2017-18 the fund will continue to receive a contribution for fire services from the *General Fund* of just under \$1.1 million. Other financing sources include dedicated property tax, public safety sales tax and other miscellaneous revenue. The recommended operating budget for this fund is \$670,000 higher than FY 2016-17 primarily due to the implementation of the vehicle and apparatus replacement plan approved by the Board of Supervisor in November of 2016 and a significant increase in the cost of contracted services provide by CalFire.

The **Debt Service Fund** is a Non-Major Governmental – Debt Service fund and housed within the Auditor-Controller's budget. This fund accounts for principal, interest and fees on County debt service issued for certificates of participation (COP). The County's current COPs finance the juvenile hall, the Finance and Administration Center at the Placer County Government Center and the Bill Santucci Justice Center. The *General Fund* contributes the net cost of the County's annual debt service to this fund, less reimbursements paid by other funds and revenue received. The budget is balanced with \$4.1 million in estimated revenue. The recommended Final Budget for this fund is \$12,721 more than FY 2016-17.

The **Gold Country Advertising and Promotions Fund** has been dissolved and merged into the *General Fund* appropriation for Economic Development to eliminate redundancy in capturing revenues separately from their designated expenditures for eastern slope Transient Occupancy Tax and the associated contract. The remaining funds sitting idle in the *Gold Country Advertising and Promotions Fund* will be transferred into the *General Fund* in the FY 2017-18 and the fund will be closed.

INTERNAL SERVICE FUNDS

Placer County operates 15 internal service funds that are primarily used to provide services to other county departments. County departments are charged for services they received. Internal service funds are not intended to make a cumulative profit, nor should they indefinitely sustain operating losses. The internal service funds range in size of financing requirements from \$314,696 to \$18 million compared to \$349,330 to \$16.3 million in the prior year. Additions to internal service fund reserves in the Final Budget total \$4.3 Million. Cancellations of reserves included in the Final Budget total \$1.9 million.

Placer County internal services funds are:

- Building Maintenance
- Central Services
- Correctional Food
- Countywide Radio Project
- Countywide Systems
- Dental and Vision Insurance
- Employee Benefits
- Fleet Operations
- General Liability Insurance
- Information Technology
- Placer County Government Center Campus
- Special District Services
- State Unemployment
- Telecommunication Services
- Workers Compensation Insurance

Internal service fund charges to County departments for services received result in duplicative budgetary figures; these funds are classified separately from the operating budget as proprietary internal service funds.

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ENTERPRISE FUNDS

Placer County will operate and manage the following enterprise funds in FY 2017-18:

- Eastern Regional Landfill
- Kings Beach Center
- Placer County Transit
- Placer mPOWER Fund
- Solid Waste Management
- Tahoe Area Regional Transit (TART)

Enterprise funds typically provide utility, property management, and health services to the public and charge for the services provided. Enterprise funds are not required to recover full costs, but should remain solvent. These funds are classified as Proprietary – Enterprise funds. Placer County enterprise funds range in size of financing requirements from \$508,069 to \$9.3 million. Additions to enterprise fund reserves in the Final Budget total \$2.6 million. Cancellations of reserves included in the Final Budget total \$2.9 million.

Budgets By System

System	FY 2016-17 Actuals	FY 2016-17 Position Allocations	FY 2017-18 BOS Adopted Budget	Percent Change	FY 2017-18 Position Allocations	Percent Change
Administration and Financial System	\$ 57,418,209	402	\$ 71,827,838	25.1%	397	-1.2%
Public Protection System	292,978,235	857	325,599,277	11.1%	861	0.5%
Community and Cultural System	12,596,563	84	15,150,613	20.3%	92	9.5%
Health & Human Support System	188,066,531	852	206,278,799	9.7%	855	0.4%
Land Use System	70,631,261	313	99,665,148	41.1%	318	1.6%
Capital Facility Projects	55,891,233	16	77,730,697	39.1%	16	0.0%
Non-Departmental Operations	43,219,872	0	56,174,919	30.0%	0	n/a
Total Appropriations	\$ 720,801,904	2,524	\$ 852,427,291	18.3%	2,539	0.6%
Proprietary Funds (positions)		374			365	-2.4%
Provision for Reserves or Designations	3,317,881		13,743,534			
Total Budget	\$ 724,119,785	2,898	\$ 866,170,825	19.6%	2,904	0.2%

Note: Systems as displayed on page 11.

Budgets by Fund

Fund	FY 2016-17 Actuals	FY 2016-17 Position Allocations	FY 2017-18 BOS Adopted Budget	Percent Change	FY 2017-18 Position Allocations	Percent Change
General Fund	\$ 429,377,442	1482	\$ 482,168,723	12.3%	1485	0.2%
Public Safety Fund	173,567,775	852	190,380,409	9.7%	856	0.5%
Public Ways and Facilities Fund	44,410,092	128	67,718,990	52.5%	128	0.0%
Capital Project Funds	45,475,100	16	66,725,643	46.7%	16	0.0%
Other Operating Funds	31,289,376	46	45,433,526	45.2%	54	17.4%
Subtotal	\$ 724,119,785	2,524	\$ 852,427,291	17.7%	2,539	0.6%
Proprietary Funds		374			365	
Total Operating, Capital and Proprietary	\$ 724,119,785	2,898	\$ 852,427,291	17.7%	2,904	0.2%